

Community Safety Implementation Plan

NATIONAL PARTNERSHIP ON
NORTHERN TERRITORY REMOTE ABORIGINAL INVESTMENT

PART 1: PRELIMINARIES

1. This Implementation Plan is a schedule to the National Partnership on Northern Territory Remote Aboriginal Investment (the National Partnership) and should be read in conjunction with that Agreement. The objective in the National Partnership is to support safe and healthy communities.
2. The outcomes to be achieved under this Implementation Plan include improved safety and wellbeing of individuals, children and families, and communities by:
 - a. Strengthening the frontline services that support the safety and wellbeing of children, youth and families via the Remote Family Support Service and through Women's Safe Houses;
 - b. Supporting continued improvements in community safety in remote Northern Territory communities through additional remote policing and specialist units; and
 - c. Supporting community led initiatives in reducing alcohol related harms and providing support and enforcement responses to individuals and communities.
3. Parties to this Implementation Plan recognise the importance of thorough community engagement in delivering these programmes in communities.

PART 2: TERMS OF THIS IMPLEMENTATION PLAN

4. This Implementation Plan will commence as soon as it is agreed between the Commonwealth of Australia, represented by the Minister for Indigenous Affairs and the Northern Territory of Australia, represented by the Chief Minister.
5. As a schedule to the National Partnership, the purpose of this Implementation Plan is to provide the public with an indication of how the project is intended to be delivered and demonstrate the Northern Territory's capacity to achieve the outcomes of the National Partnership with regard to improving the safety and wellbeing of communities and the promotion of a positive culture in which people feel safe and violence is not tolerated.
6. This Implementation Plan includes four schedules:
 - a. Child and Family – 1 July 2015 to 30 June 2020;
 - b. Remote Policing – 1 July 2015 to 30 June 2022;
 - c. Alcohol – 1 July 2015 to 30 June 2022; and

- d. Alice Springs Transformation Plan – 1 July 2015 to 30 June 2016.
7. This Implementation Plan will cease on completion or termination of the National Partnership, including final performance reporting and processing of final payments against performance benchmarks or milestones.
8. This Implementation Plan may be varied by written agreement between the Commonwealth and Northern Territory Ministers responsible for it under the overarching National Partnership.
9. The Parties to this Implementation Plan do not intend any of the provisions to be legally enforceable. However, that does not lessen the Parties' commitment to the plan and its full implementation.

PART 3: STRATEGY FOR IMPLEMENTATION

Relevant Northern Territory Context

10. In developing this Implementation Plan consideration has been given to relevant Northern Territory context. Key factors that have influenced the proposed direction are listed below:
 - a. Actions to address community safety cannot be considered in isolation. The causes of unsafe communities are interrelated and intergenerational and require responses at multiple levels and over an extended period of time.
 - b. The Northern Territory's child protection system has experienced increasing demand which has resulted in a targeted statutory response through investigations, intensive family preservation and out of home care. 86% of children in care are Aboriginal, with the rate of children entering care higher than any other jurisdiction.
 - c. Domestic and family violence rates in the Northern Territory show that 60% of assaults in the Northern Territory are related to domestic violence, with 82% of assault victims being women. In addition Aboriginal women represent 73% of domestic violence victims in the Northern Territory.
 - d. The Northern Territory is the third largest jurisdiction in area in Australia which presents difficulties of distance and environment, as well as highly variable socio economic factors. As a result, and in addition to high staff turnover, the Northern Territory has the highest expenditure of any jurisdiction on policing, at \$1150 per person as opposed to \$430 nationally. Over the past decade there have also been changing patterns of demand on police and emergency services that stem from increased social issues such as substance abuse, family violence and mental illness. The demand for policing services over the past decade has not only grown as a whole but has also significantly increased in complexity.
 - e. While self-reported survey data finds that the proportion of Aboriginal people who consume alcohol at levels that exceed the 2009 National Health and Medical Research Council guidelines is lower in the Northern Territory than nationally, alcohol remains a significant driver of harm. The Northern Territory has the highest Indigenous alcohol related death rate among the five jurisdictions with adequate data quality (NSW, Qld, WA, SA and NT), and the second highest rate of Indigenous alcohol related hospitalisations among all states and territories. Alcohol misuse

contributes to poorer health, violence, accidents and suicides and is linked to mental health, social and emotional wellbeing and other drug issues.

- f. Initiatives under the former Alice Springs Transformation Plan continue in 2015-16, with the aim of improving life outcomes for Aboriginal residents and visitors in Alice Springs, particularly town camps, including the safety and wellbeing of children, young people and families.
11. The community safety measures in this Implementation Plan are designed to provide greater implementation flexibility and improved integration of services to enable responsiveness to local needs and greater efficiency and effectiveness in utilising resources. The approach recognises the importance of thorough community engagement and integration with programmes addressing other factors which impact on community safety, including education and employment initiatives.
12. The range of programmes and initiatives under this Implementation Plan build on and integrate with existing programmes to address continuing high levels of need.
13. The programmes under this Implementation Plan have further dependencies as detailed in Table 1.

Table 1: Links with existing reforms or projects

Elements	Existing reforms or projects	Complementary nature of activities
Child and Family	NT Child Protection system and out of home care services Family Intervention Framework NT Domestic and Family Violence Reduction Strategy 2014-2017	The community safety activities under this Implementation Plan will provide additional effort to complement existing programmes and services. Funding under this Implementation Plan will assist with the improved integration of services to enable responsiveness to place-based needs and greater efficiency and effectiveness in utilising resources across the Northern Territory.
Remote Policing	Place based, community led Community Safety Action Plans Cross Border Domestic Violence Intelligence Desk Community Engagement Police Officers funded through other sources Strategic Framework, Vision 2020	Specifically: <ul style="list-style-type: none"> • the Remote Family Support Service and the Women's Safe Houses will provide community based support to families to keep women and children safe; and • the Remote Policing Model and the development of a more responsive sustainable approach to remote policing will result in closer integration of NT Police with other services.
Alcohol	Alcohol Mandatory Treatment and Alcohol Protection Orders Other remote alcohol workers and services supported through the Northern Territory Government <i>Stronger Futures in the Northern Territory Act 2012</i> and other Commonwealth and Northern Territory alcohol and health services	The delivery of outcomes against the Alcohol schedule will depend on a cooperative approach to alcohol measures between the Northern Territory and the Commonwealth, in accordance with the terms of the National Partnership, including the Alcohol Schedule. This is consistent with the Commonwealth having some legislated policy responsibility for alcohol control in the Northern Territory, and funding a range of related alcohol and health services outside of this National Partnership.

Schedule information

14. The Schedules detail the estimated costs, programme logic, milestones and associated payments, risk management, reporting, and roles and responsibilities of each element.

Estimated costs

15. The maximum financial contribution to be provided by the Commonwealth for the project to the Northern Territory is \$370.271 million payable in accordance with the milestones and performance benchmarks set out in each of the relevant Schedules. All payments are exclusive of GST.
16. The estimated overall budget (exclusive of GST) is set out in Table 2. The budget is indicative only and the Northern Territory retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.
17. In addition to payments for the milestones and performance benchmarks set out in the relevant schedules, a one-off payment of \$22.566 million was made to the Northern Territory in 2015-16, for work completed under the former Stronger Futures in the Northern Territory National Partnership.

Table 2: Estimated financial contribution

(\$ million)	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Total
Schedule 1: Child and Family	18.451	16.910	12.567	11.064	9.580	-	-	68.572
Schedule 2: Remote Policing	36.218	35.161	35.790	29.369	22.982	24.040	24.757	208.317
Schedule 3: Alcohol	13.795	15.396	14.888	13.505	12.060	10.872	11.072	91.588
Schedule 4: Alice Springs Transformation Plan	1.794	-	-	-	-	-	-	1.794
Total estimated budget	70.258	67.467	63.245	53.938	44.622	34.912	35.829	370.271
Total Commonwealth contribution	70.258	67.467	63.254	53.938	44.622	34.912	35.829	370.271

PART 4: PERFORMANCE AND REPORTING ARRANGEMENTS

18. Schedules to this Implementation Plan will detail the milestones and performance reporting of each activity.

Review and Evaluation

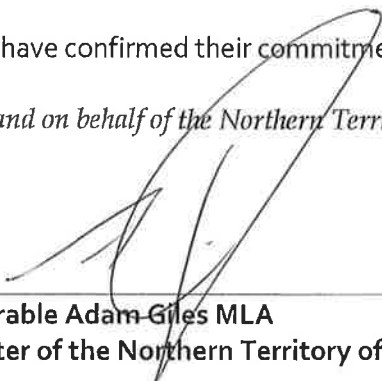
19. The Implementation Plan will be reviewed in line with reviews of the overarching National Partnership.

Sign off

The Parties have confirmed their commitment to this agreement as follows:

Signed for and on behalf of the Northern Territory by

Signature



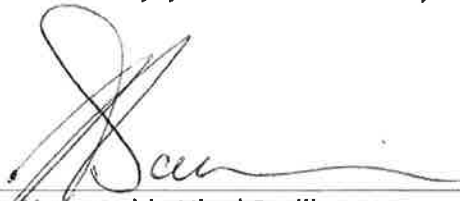
Date

27/4/16

The Honourable Adam Giles MLA
Chief Minister of the Northern Territory of Australia

Signed for and on behalf of the Commonwealth of Australia by

Signature



Date

22.4.16

Senator the Honourable Nigel Scullion
Minister for Indigenous Affairs

SCHEDULE 1: CHILD AND FAMILY SCHEDULE

Estimated costs

20. The estimated overall budget (exclusive of GST) is set out in Table 3. The budget is indicative only and the Northern Territory retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.
21. The Commonwealth's contribution for Women's Safe Houses will be indexed annually by reference to the Wage Cost Index 3.

Table 3: Estimated financial contribution

(\$ million)	2015-16	2016-17	2017-18	2018-19	2019-20	Total
Stronger Futures in the Northern Territory activities	8.098	-	-	-	-	8.098
Remote Family Support Service	6.756	11.780	7.340	5.740	4.230	35.846
Women's Safe Houses	3.597	5.130	5.227	5.324	5.350	24.628
Total Commonwealth contribution	18.451	16.910	12.567	11.064	9.580	68.572

22. Funding for 2015-16 includes amounts for work completed under the National Partnership Agreement on Stronger Futures in the Northern Territory. These payments were for achievement of service delivery benchmarks between 1 January and 30 June 2015 under: Mobile Outreach Service Plus, Remote Aboriginal Family Community Worker Program, Mobile Child Protection Team and Women's Safe Houses.

Project Information

23. This schedule aims to support improved safety in remote communities across the Northern Territory by contributing funding to develop and strengthen frontline services to support the safety and wellbeing of children, young people and families in remote areas.
24. The project elements are:
 - a. the Remote Family Support Service (RFSS); and
 - b. Women's Safe Houses (WSH).
25. The RFSS will improve the delivery and coordination of child protection and family support services in remote areas. The RFSS will operate as additional effort of the Northern Territory child protection system and will integrate its client information systems, referral systems, reporting, practice frameworks and learning pathways. The aims of the RFSS are as follows:
 - a. vulnerable children are able to stay safe in their community with their families;
 - b. families under pressure get the support they need when they need it;

- c. services for vulnerable children and families are integrated; and
 - d. improved local employment opportunities and increased support and development for Aboriginal people.
- 26. The RFSS will be delivered through community based Aboriginal family support workers who:
 - a. in the smaller communities, will deliver advice and task based assistance and will be supported through regular and planned visits from supervisors; and
 - b. in the larger communities, will work with community based practitioners to deliver goal oriented family support casework. Multi-agency Child Safety Coordination Groups will also operate in the larger communities, which will be chosen according to level of child safety concerns, community supports and structures, and viable infrastructure.
- 27. The RFSS will proactively engage and support identified families to reduce risk of harm to children, with the aim of keeping children safe, families strong and communities connected.
- 28. WSH will continue to:
 - a. provide safe and secure crisis accommodation and support for women and their children escaping family violence; and
 - b. deliver workforce development through accredited training that promotes a stable and well equipped workforce by:
 - i. investing in and valuing staff; and
 - ii. providing a framework for a supported network of WSH workers.

Programme logic

- 29. The way in which the activities under this Schedule will contribute towards achieving the outcomes and objectives set out in the National Partnership is detailed in Table 4.

Table 4: Programme Logic

Project element	Outputs	Outcomes	Objectives
<p>1. Remote Family Support Service (RFSS)</p>	<p>Transition from existing service model – including Mobile Outreach Services Plus and Remote Aboriginal Family and Community Workers in their current forms – to new service model.</p> <p>Establish and embed family support services in remote communities that complement the functions of the Northern Territory child protection system and partner with community based agencies, and deliver:</p> <ul style="list-style-type: none"> • practical support in at least 12 communities to assist families keep their children safe; support for visiting child protection workers in investigations, assessments and ongoing case management; support for reunified children and their families to reduce the risk of re-entry into care and support for foster and kinship carers; • goal oriented family support in at least five larger communities, assessed as the most appropriate, through the employment of practitioners; • Multi-agency Child Safety Coordination Groups in at least five communities that gather local knowledge and provide timely and coordinated responses to identified children; and • a reporting framework within the child protection system that measures the effectiveness and efficiency of interventions related to child safety concerns. <p>Training for a community based, professional and para-professional workforce that builds on the different skills of staff to deliver quality services, including by conducting workshops with the remote Aboriginal workforce regarding keeping children safe and working with child protection.</p>	<p>The safety and wellbeing of remote Aboriginal communities is increased through:</p> <ul style="list-style-type: none"> • protecting children from harm; • optimising outcomes for children in care, by prioritising reunification where appropriate, and increasing remote foster and kinship carers; • continuous improvement to enable contemporary practice; • partnering with families, communities and other agencies; and • valuing and investing in staff. 	<p>Improved safety of individuals, children and families, and remote Aboriginal communities.</p>

Project element	Outputs	Outcomes	Objectives
2. Women's Safe Houses (WSH)	<p>Safe and secure crisis accommodation for women and their children escaping family violence.</p> <p>Support for women and children escaping family violence through:</p> <ul style="list-style-type: none"> • referrals to RFSS; • assistance with priority access to community based and visiting services; and • developing a Personal Safety Plan¹. <p>Training for a community based, professional and para-professional workforce that builds on the different skills of staff to deliver quality services, including by conducting workshops with the remote Aboriginal workforce regarding keeping children safe and working with child protection.</p>	<p>The safety and wellbeing of remote Aboriginal communities is increased through:</p> <ul style="list-style-type: none"> • protecting women and children from harm; • continuous improvement to enable contemporary practice; • partnering with families, communities and other agencies; • valuing and investing in staff; and • the Aboriginal workforce which will inform and shape an enduring service delivery model in remote communities that is responsive to women and their children who require a safe place and a safety plan post stay. The service model will ensure a consistent, quality response for clients, which integrates other service providers within the community. 	<p>Improved safety of individuals, children and families, and remote Aboriginal communities.</p>

Risk management

30. A risk management plan is in place. Risks have been actively identified, entered into a risk log and categorised in terms of impact and likelihood.

Milestones / Performance Benchmarks

31. To qualify for the associated payment, the Northern Territory must meet the milestones and performance benchmarks as set out in Table 5.

Reporting

32. The Northern Territory will provide reporting in accordance with Table 5.

¹ The Personal Safety Plan is an individualised plan for each client which involves coordination of services; evacuations and client education on safety once she and her children leave the WSH.

Table 5: Milestones and performance benchmarks

Remote Family Support Service (RFSS)	Reporting Period Report due date Payment (\$ millions)				
	2015-16	2016-17	2017-18	2018-19	2019-20
<p>1.</p> <p>(1.1) a. In 2015-16, complete the transition of existing workforce and services to the RFSS, including:</p> <ul style="list-style-type: none"> • the development of new delivery model and related infrastructure; • employee relocations where necessary; • staff training on the new model; • provision of supervisory and support pathways; • integration with local services; and • ongoing provision of support for existing clients. <p>b. In each of 2015 and 2016, conduct at least 3 regional workshops each year with the remote Aboriginal workforce regarding keeping children safe and working with child protection.</p> <p>2015: Workshops in Darwin, Katherine and Alice Springs 2016: Workshop locations to be advised</p> <p>(1.2) Deliver support to families in at least 12 communities through Remote Aboriginal Family and Community Workers and deliver support to families on a referral basis through Mobile Outreach Service Plus.</p>	<p>1 July to 31 December 2015</p> <p>30 April 2016</p> <p>1.351</p>	<p>1 January to 31 December 2016</p> <p>1 March 2017</p> <p>1.178</p>			
	<p>1 July to 31 December 2015</p> <p>30 April 2016</p> <p>5.405</p>				

Remote Family Support Service (RFSS)	Reporting Period Report due date Payment (\$ millions)				
	2015-16	2016-17	2017-18	2018-19	2019-20
Milestone					
(1.3) a. Establish community based RFSS in at least five sites by 31 December 2016, including established family support casework teams; b. Data provided to the Commonwealth on the number and percentage of RFSS staff employed who identify as Aboriginal.		1 January to 31 December 2016 1 March 2017 7.068			
2. RFSS Reporting Framework Develop an RFSS Reporting Framework to support effective community based responses, including development of: <ul style="list-style-type: none"> information systems to integrate RFSS client information and reporting with child protection information in the Northern Territory; policy and procedures developed to support casework; a workforce model with induction, supervision and professional development structures; an activity and outcome reporting framework; and protocols for Multi-Agency Child Safety Coordination Groups. 		1 January to 31 December 2016 1 March 2017 3.534			
3. Full Implementation (3.1) a. Ensure that community based RFSS operate in at least twelve sites in each of the three years; b. Data provided to the Commonwealth on the number and percentage of community based RFSS staff employed who are Aboriginal and/or			1 January to 31 December 2017 1 March 2018 3.670	1 January to 31 December 2018 1 March 2019 2.870	1 January to 31 December 2019 1 March 2020 2.115

Remote Family Support Service (RFSS)	Reporting Period Report due date Payment (\$ millions)			
	2015-16	2016-17	2017-18	2018-19
Milestone				
local community members.				
(3-2) Deliver goal-oriented family support casework in at least five larger sites in each of the three years, including: <ul style="list-style-type: none"> • practical support; • capability and capacity building; and • tailored referred interventions for families. 	1 January to 31 December 2017 1 March 2018		1 January to 31 December 2018 1 March 2019	1 January to 31 December 2019 1 March 2020
	1.468		1.148	0.846
(3-3) Ensure that Multi-Agency Child Safety Coordination Groups operate in at least five sites in each of the three years.	1 January to 31 December 2017 1 March 2018		1 January to 31 December 2018 1 March 2019	1 January to 31 December 2019 1 March 2020
	1.468		1.148	0.846
(3-4) Ensure that at least 90% percent of the RFSS workforce in the 5 larger sites participate in training and professional development that supports a contemporary and enduring Aboriginal workforce.	1 January to 31 December 2017 1 March 2018		1 January to 31 December 2018 1 March 2019	1 January to 31 December 2019 1 March 2020
	0.734		0.574	0.423
Total	6.756	11.780	7.340	4.230

Women's Safe Houses	Reporting Period Report due date Payment (% of annual funding)		
	2015-16	2016-17	2017-18
Milestone			
4. (4.1) Engage the Aboriginal workforce in the development of an improved service delivery model including design, implementation, review and evaluation, through:	1 July to 31 December 2015 30 April 2016		

Women's Safe Houses	Reporting Period				
	Report due date				
Milestone	Payment (% of annual funding)				
	2015-16	2016-17	2017-18	2018-19	2019-20
<ul style="list-style-type: none"> Conducting 3 regional workshops with the remote Aboriginal workforce regarding keeping children safe and working with child protection. 	20%				
(4.2) Develop a Personal Safety Plan framework which activates a system of supports for clients when they leave the WSH, and includes assessments, coordination of integrated services, and development of integrated and accessible systems and appropriate training.		1 January to 31 December 2016 1 March 2017 20%			
Performance benchmark					
5. (5.1) Ensure that WSH are accessible for at least 85% of each day, including locations of each operational WSH over the reporting period.	1 July to 31 December 2015 30 April 2016 70%	1 January to 31 December 2016 1 March 2017 70%	1 January to 31 December 2017 1 March 2018 70%	1 January to 31 December 2018 1 March 2019 70%	1 January to 31 December 2019 1 March 2020 70%
(5.2) Ensure that at least 85% of WSH workers are participating in training and professional development that supports a contemporary and enduring Aboriginal workforce.	1 July to 31 December 2015 30 April 2016 5%	1 January to 31 December 2016 1 March 2017 5%	1 January to 31 December 2017 1 March 2018 5%	1 January to 31 December 2018 1 March 2019 5%	1 January to 31 December 2019 1 March 2020 5%
(5.3) Ensure that 100% of WSH workers are local community members.	1 July to 31 December 2015 30 April 2016 5%	1 January to 31 December 2016 1 March 2017 5%	1 January to 31 December 2017 1 March 2018 5%	1 January to 31 December 2018 1 March 2019 5%	1 January to 31 December 2019 1 March 2020 5%

Women's Safe Houses	Reporting Period Report due date				
	2015-16	2016-17	2017-18	2018-19	2019-20
Milestone					
(5.4) Ensure that at least 90% of WSH clients have an agreed Personal Safety Plan.			1 January to 31 December 2017 1 March 2018 20%	1 January to 31 December 2018 1 March 2019 20%	1 January to 31 December 2019 1 March 2020 20%
Total (\$ millions)	3-597	5-130	5-227	5-324	5-350

SCHEDULE 2: REMOTE POLICING

Estimated Costs

33. The estimated overall budget (exclusive of GST) is set out in Table 6. The budget is indicative only and the Northern Territory retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.
34. The Commonwealth's contribution for this Schedule will be indexed annually by reference to the Wage Cost index 3.

Table 6: Estimated financial contribution

(\$ million)	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Total
Stronger Futures in the Northern Territory activities	11.781	-	-	-	-	-	-	11.781
Remote Policing	12.259	22.983	23.624	23.293	22.982	24.040	24.757	153.938
Construction of Police Complexes	12.178	12.178	12.166	6.076	-	-	-	42.598
Total estimated budget	36.218	35.161	35.790	29.369	22.982	24.040	24.757	208.317
less estimated Commonwealth contribution	36.218	35.161	35.790	29.369	22.982	24.040	24.757	208.317
equals estimated balance of non-Commonwealth contributions	-	-	-	-	-	-	-	-
Total Commonwealth contribution	36.218	35.161	35.790	29.369	22.982	24.040	24.757	208.317

35. Funding for 2015-16 includes amounts for work completed under the National Partnership Agreement on Stronger Futures in the Northern Territory. These payments were for achievement of milestones and service delivery benchmarks between 1 January and 30 June 2015 for activities under the former Community Safety and Justice Implementation Plan, including:
- continued use and maintenance of police infrastructure;
 - 60 additional police to support remote policing services;
 - operational police presence in specific communities; and
 - provision of specialist police services through the Substance Abuse Intelligence Desk (SAID) and Dog Operations Unit.

Project Information

36. This schedule aims to support improved safety in remote communities across the Northern Territory by contributing funding to support activities undertaken by the Northern Territory Police, Fire and Emergency Services (NTPFES) as part of the Remote Policing Model.
37. The Remote Policing Model is a strategic approach to support a sustainable allocation of resources to communities. It seeks to ensure that police operations in remote areas across the Northern Territory are well supported, agile, have adequate staffing coverage, and include remote service and engagement as part of its priorities.
38. A more flexible and mobile policing model will maximise community engagement across remote communities, develop specialist expertise and responsiveness in areas of need, and target policing response services to areas of demand. The policing response will be supported by appropriate infrastructure development.

Programme logic

39. The way in which the activities under this Schedule will achieve the outcomes and objectives set out in the Agreement is detailed in Table 7 below.

Table 7: Programme logic

Project Element	Outputs	Outcomes	Objectives
1. Remote Policing	<p>Provision of appropriate and responsive policing services in remote NT communities.</p> <p>Continuation of the Dog Operation Unit and the Substance Abuse Intelligence Desk to improve the collection and management of intelligence and interruption to alcohol, kava and drug supplies.</p> <p>Continuation of the Community Engagement Police Officers initiative to assist local police in regional and remote police stations of the NT, including engagement with Community Safety Committees, Community Night Patrols, and NT Emergency Services.</p> <p>Employment of sworn officers who identify as Aboriginal.</p>	<p>The safety of remote Aboriginal communities is increased through a reduction in: criminal activity, demand and supply of illicit substances in remote communities; and improved perceptions of police which leads to increased cooperation and reporting of crime.</p>	<p>Improved safety of individuals, children and families, and remote Aboriginal communities.</p>

Project Element	Outputs	Outcomes	Objectives
2. Remote Capital Infrastructure	<p>Delivery of infrastructure as per agreed capital works schedule.</p> <p>Employment of people to work on capital projects who identify as Aboriginal.</p>	The safety of remote Aboriginal communities is increased through: infrastructure which supports a policing presence in remote NT communities.	Improved safety of individuals, children and families, and remote Aboriginal communities.

Capital works planning

40. A Capital Works Schedule for the construction of Police Complexes under Schedule 2 of this Plan will be agreed by the relevant Commonwealth Minister by 1 March each year. The Capital Works Schedule will be published.
41. This Schedule also seeks to provide economic development opportunities to Indigenous Businesses and Eligible Enterprises to develop capability and capacity in the industry. Through contract opportunities, these enterprises will be encouraged to develop systems and obtain accreditation within the industry to be able to compete within the requirements of the Building Code 2013.
42. In addition to clauses 16(c), 16 (d), 17 (e) and 17(f) in the National Partnership, all contractors delivering capital works will comply with the relevant Northern Territory legislation, relevant construction standards, schemes and codes, and the *Fair Work (Building Industry) Act 2012*, as required.

Risk management

43. A risk management plan is in place. Risks have been actively identified, entered into a risk log and categorised in terms of impact and likelihood.

Milestones

44. To qualify for the associated payment, the Northern Territory Government must meet the milestones outlined in Table 8.
45. Activity under this Schedule is based on calendar years. Payments will be made based on financial years (2015-16 to 2021-22)

Table 8: Milestones

Element 1 Remote Policing:

Milestone	Reporting Period Report due date Percentage of Annual Funding									
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22			
1. NTPFES continues to carry out remote service delivery as part of the overall policing response across the Northern Territory, including reactive and proactive policing with a minimum of 300 sworn police officers operating outside the Greater Darwin area servicing regional and remote areas.	1 July – 31 December 2015 29 April 2016 60%	1 January – 31 December 2016 1 March 2017 60%	1 January – 31 December 2017 1 March 2018 60%	1 January – 31 December 2018 1 March 2019 70%	1 January – 31 December 2019 1 March 2020 70%	1 January – 31 December 2020 1 March 2021 70%	1 January 2021 – 31 March 2022 1 May 2022 70%			
2. Maintain 2 operational Substance Abuse Intelligence Desks.	1 July – 31 December 2015 29 April 2016 10%	1 January – 31 December 2016 1 March 2017 10%	1 January – 31 December 2017 1 March 2018 10%	1 January – 31 December 2018 1 March 2019 10%	1 January – 31 December 2019 1 March 2020 10%	1 January – 31 December 2020 1 March 2021 10%	1 January 2021 – 31 March 2022 1 May 2022 10%			
3. Maintain 3 Dog Operational Units to service remote communities.	1 July – 31 December 2015 29 April 2016 10%	1 January – 31 December 2016 1 March 2017 10%	1 January – 31 December 2017 1 March 2018 10%	1 January – 31 December 2018 1 March 2019 10%	1 January – 31 December 2019 1 March 2020 10%	1 January – 31 December 2020 1 March 2021 10%	1 January 2021 – 31 March 2022 1 May 2022 10%			
4. Maintain at least 2 Community Engagement Police Officers (CEPOs) who support general duties police.	1 July – 31 December 2015 29 April 2016 10%	1 January – 31 December 2016 1 March 2017 10%	1 January – 31 December 2017 1 March 2018 10%	1 January – 31 December 2018 1 March 2019 10%	1 January – 31 December 2019 1 March 2020 10%	1 January – 31 December 2020 1 March 2021 10%	1 January 2021 – 31 March 2022 1 May 2022 10%			

<p>5. Maintain a police facility in 50 remote communities for hosting permanent or temporary operational capability*</p> <p>(* A police facility is a police station, a police post or visiting officers' quarters).</p>	<p>1 July – 31 December 2015</p> <p>29 April 2016</p> <p>10%</p>	<p>1 January – 31 December 2016</p> <p>1 March 2017</p> <p>10%</p>	<p>1 January – 31 December 2017</p> <p>1 March 2018</p> <p>10%</p>	<p>1 January – 31 December 2018</p> <p>1 March 2019</p> <p>10%</p>	<p>1 January – 31 December 2019</p> <p>1 March 2020</p> <p>10%</p>	<p>1 January – 31 December 2020</p> <p>1 March 2021</p> <p>10%</p>	<p>1 January 2021 – 31 March 2022</p> <p>1 May 2022</p> <p>10%</p>
<p>Total</p>	<p>12.259</p>	<p>22.983</p>	<p>23.624</p>	<p>23.293</p>	<p>22.982</p>	<p>24.040</p>	<p>24.757</p>

Element 2 Construction of Police Complexes:

Milestones	Reporting period	Due date	Percentage of financial year funding
2015-2019			
Delivery of capital works, as agreed in the capital works schedule, for the construction of Wadeye police station: design completed, and stage 1 of demolition completed.	1 July 2015 – 31 March 2016	29 April 2016	100%
Delivery of works agreed under the annual capital works schedule, including: <ul style="list-style-type: none"> a) Wadeye police station: completion of station construction and visiting officers' quarters; commencement of housing construction. b) Other works as agreed. 	1 April – 31 December 2016	1 March 2017	100%
Delivery of works agreed under the annual capital works schedule, including: <ul style="list-style-type: none"> a) Wadeye police station: completion of remaining demolition; completion of remaining housing; Certificate of Occupancy received for all buildings. b) Other works as agreed. 	1 January – 31 December 2017	1 March 2018	100%
Delivery of works agreed under the annual capital works schedule.	1 January 2018– 31 March 2019	1 May 2019	100%

Reporting

46. The Northern Territory will provide reporting in accordance with Table 8.
47. The following information will be included in the Northern Territory's reports and will be used by the Commonwealth to monitor progress in meeting the milestones in Table 8:
- a. Element 1 Remote Policing - Milestone 1: An outline of the remote service delivery response is provided to the Commonwealth, including:
 - i. offence report for the Northern Territory (including alcohol-related assault offences, offences against property, and public order offences), separating urban areas and remote community locations;
 - ii. graphical incident (demand) report by Police Division showing total reactive and total proactive incidents; and
 - iii. the number and percentage of sworn police officers who identify as Aboriginal.
 - b. Element 1 Remote Policing - Milestone 2 and 3: Information from SAID and Dog Operational Units on number of information reports handled and seizures/arrests.
 - c. Element 1 Remote Policing - Milestone 4: Information from CEPOs on activities and programmes undertaken, including the number of signed Community Safety Action Plans and the activity (meetings) by each Community Safety Committee.
 - d. Element 2 - Construction of Police Complexes – all milestones: reporting on Aboriginal employment target of 10% across the capital works programme.

SCHEDULE 3: ALCOHOL

Estimated Costs

48. The estimated overall budget (exclusive of GST) is set out in Table 9. The budget is indicative only and the Northern Territory retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.

Table 9: Estimated financial contribution

(\$ million)	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22	Total
Stronger Futures in the Northern Territory activities	1,787	-	-	-	-	-	-	1,787
Alcohol Action Initiatives	2,136	2,833	2,290	2,518	1,203	0,994	1,070	13,044
Alcohol Action Initiatives Workforce	2,283	2,337	2,394	1,799	1,799	1,799	1,799	14,210
Individual support	0,200	2,800	2,741	1,681	1,600	0,600	0,650	10,272
Aftercare treatment services	1,400	1,400	1,400	1,400	1,400	1,400	1,400	9,800
Remote Alcohol and Other Drug workforce	4,530	4,530	4,530	4,536	4,448	4,428	4,461	31,463
Liquor Licence Compliance	1,459	1,496	1,533	1,571	1,610	1,651	1,692	11,012
Total estimated budget	13,795	15,396	14,888	13,505	12,060	10,872	11,072	91,588
Total Commonwealth contribution	13,795	15,396	14,888	13,505	12,060	10,872	11,072	91,588

49. Funding for 2015-16 includes amounts for work completed under the National Partnership Agreement on Stronger Futures in the Northern Territory. These payments were for alcohol management planning activities and reporting, and licensing compliance activities.

Programme logic

50. The way in which the activities under this Schedule will contribute towards achieving the outcomes and objectives set out in the National Partnership is detailed in Table 10.

Table 10: Programme logic

Project element	Outputs	Outcomes	Objectives
1. Alcohol Actions Initiatives (AAls)	<p>Practical, locally supported AAls to reduce alcohol related harm implemented in identified communities building on the current evidence base and community consultation and consistent with the key issues and priority areas for action to address supply, demand and harm reduction as outlined in the National Drug Strategy 2010-2015 and National Aboriginal and Torres Strait Islander Peoples Drug Strategy 2014-19 (or as updated) and in accordance with the priorities of the individual community.</p> <p>An annual programme of works which details the community driven AAls.</p> <p>A coordinated approach across the Northern Territory to reduce alcohol related harms, focusing on enabling identified communities to address alcohol related harms by implementing practical locally supported actions on the ground more quickly and working with the Commonwealth to align and target complementary programmes.</p> <p>Locally agreed and available place-based alcohol indicators to measure reductions in levels of alcohol related harms in communities (such as assaults, family violence, incidents of anti-social behaviour health presentations and injuries etc).</p>	<p>The health, safety and wellbeing of remote Aboriginal communities are improved through the prevention of alcohol related harms and an increase in remote communities' capacity, local governance and leadership in managing alcohol harms.</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern Territory.</p>
2. Alcohol Action Initiatives Workforce	<p>A workforce which facilitates identified communities to:</p> <ul style="list-style-type: none"> • develop, implement, manage, monitor and review AAls aimed at reducing alcohol related harm in their communities; • build capacity and develop skills in managing alcohol harms, through the provision of tools, information and resources to help communities generate and own AAls; and • access funding for AAls. 	<p>The health, safety and wellbeing of remote Aboriginal communities are improved through the prevention of alcohol related harms and an increase in remote communities' capacity, local governance and leadership in managing alcohol harms.</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern Territory.</p>
3. Individual Support Programme	<p>The implementation of a support programme for individuals in two regional centres for people living rough and for visitors from remote communities who are vulnerable to alcohol misuse.</p> <p>Outreach, direct support and case management to targeted individuals to assist them to manage their own alcohol use and to minimise harms through:</p> <ul style="list-style-type: none"> • outreach and coordinated referral and support services, including early intervention • encouragement into employment and training • assisting with return to country 	<p>The health, safety and wellbeing of remote Aboriginal communities are increased through a sustained behavior change away from harmful use of alcohol.</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern Territory.</p>

Project element	Outputs	Outcomes	Objectives
4. Aftercare Treatment Services	<p>An aftercare service in remote communities to support residents when they exit from treatment for substance misuse or from Alcohol Mandatory Treatment.</p> <p>Support in community for up to six months after discharge from treatment for the primary purpose of relapse prevention, and to enable clients to change their drinking behaviour and achieve pathways to recovery.</p> <p>Services will include:</p> <ul style="list-style-type: none"> • brokering and coordinating a mix of therapeutic, social and cultural support; • monitoring need and follow up of planned interventions; and • providing crisis intervention and ongoing care coordination. 	<p>The health, safety and wellbeing of remote Aboriginal communities are increased through a sustained behavior change away from harmful use of alcohol.</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern Territory.</p>
5. Remote Alcohol and Other Drugs Workforce (RAODW)	<p>A local RAODW operating in regional and remote communities to provide clinical intervention and management of alcohol and other drug misuse in communities.</p> <p>The provision of health related services to reduce alcohol and other drug related harm including:</p> <ul style="list-style-type: none"> • supporting treatment, and rehabilitation; • community education; • supporting AOD community interventions; • collection and reporting at the community level of alcohol health related information; and • work with the AAI Workforce and Liquor Compliance Officers to provide on the ground support to the Alcohol Reference Group and other alcohol management roles as relevant to the work of RAODW. <p>A stable supported and skilled local RAODW through:</p> <ul style="list-style-type: none"> • best-practice recruitment of the RAODW • workforce training and professional development; and • integration of services with the AAI programme of works. 	<p>The health, safety and wellbeing of remote Aboriginal communities are increased through the treatment and rehabilitation for harmful use of alcohol for individuals from remote communities; and a workforce with increased capacity to deliver support services to address alcohol and other substance abuse.</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern Territory.</p>
6. Liquor Licence Compliance	<p>License inspectors will continue to be employed to boost proactive education, advice and engagement with liquor licensees.</p> <p>Continued support for a programme of liquor license compliance in accordance with a risk based</p>	<p>The health, safety and wellbeing of remote Aboriginal communities are increased through licensed establishments in regional and remote</p>	<p>Improve the health and safety of remote Aboriginal communities in the Northern</p>

Project element	Outputs	Outcomes	Objectives
	regulatory licensing and compliance approach. The risk based approach will take into account a range of factors including but not limited to: <ul style="list-style-type: none"> • wholesale consumption data from that area; • data relating to alcohol related assaults in that area; and • data in respect of alcohol related hospital admissions in that area 	locations complying with their license conditions.	Territory.

Risk management

51. A risk management plan is in place. Risks have been actively identified, entered into a risk log and categorised in terms of impact and likelihood.

Milestones

52. To qualify for the associated payment, the Northern Territory must meet the milestones as set out in Table 11.
53. Activity under this Schedule is based on calendar years. Payments will be made based on financial years (2015-16 to 2021-22).

Table 11: Milestones

Milestone	Reporting Period Report due date Payment (\$ millions)						
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
<p>1. (1.1) a. 2016 Alcohol Action Initiative (AAI) programme of works agreed.</p> <p>b. 5 service agreements or contracts under the programme of works issued to the approved providers.</p> <p>c. Work commenced with organisations and providers to secure delivery arrangements for an additional 5 initiatives under the programme of works, including identifying capacity and expertise and support required, the need for a tender or procurement process, support for putting together tenders, consultation with the community and negotiation of arrangements for community engagement and local employment.</p>	<p>From commencement of this Implementation Plan – 30 April 2016</p> <p>5 May 2016</p> <p>2.136</p>						
<p>(1.2) a. At least 80 % of the remaining 2016 AAIs (i.e. excluding the 5 AAIs with contracts issued under Milestone 1.1b) in the agreed programme of works have either: a signed service agreement or contract in place where needed for implementation; or have been completed.</p> <p>b. An update on progress in delivery of previously funded AAIs provided to the Commonwealth.</p>		<p>1 April 2016 - 31 December 2016</p> <p>1 March 2017</p> <p>2.833</p>					
<p>(1.3) a. At least 80 % of the AAIs in the agreed annual programme of works have either: a signed service agreement or contract in place where needed for implementation; or have been completed.</p> <p>b. An update on progress in delivery of previously</p>			<p>1 January - 31 December 2017</p> <p>1 March 2018</p> <p>2.290</p>	<p>1 January - 31 December 2018</p> <p>1 March 2019</p> <p>2.518</p>	<p>1 January - 31 December 2019</p> <p>1 March 2020</p> <p>1.203</p>	<p>1 January - 31 December 2020</p> <p>1 March 2021</p> <p>0.994</p>	<p>1 January 2021 - 31 March 2022</p> <p>1 May 2022</p> <p>1.070</p>

Milestone	Reporting Period Report due date Payment (\$ millions)						
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
funded AAIs provided to the Commonwealth.							
2. a. The AAI Workforce supports a target number of communities to develop, implement and monitor AAIs (noting that up to agreement of this Schedule, work relates to Alcohol Management Planning Activities). b. Data provided to the Commonwealth on the number and percentage of people employed in the AAI Workforce who identify as Aboriginal; and c. a list of the communities with an AAI Workforce presence, and amendments to Table 4 as required.	1 July 2015 – 31 March 2016 29 April 2016 2.283 Baseline target: 23 Communities	1 April 2016- 31 December 2016 1 March 2017 2.337 Target: 25 Communities	1 January – 31 December 2017 1 March 2018 2.394 Target: 25 Communities	1 January - 31 December 2018 1 March 2019 1.799 Target: 30 Communities	1 January - 31 December 2019 1 March 2020 1.799 Target: 30 Communities	1 January - 31 December 2020 1 March 2021 1.799 Target: 30 Communities	1 January 2021 - 31 March 2022 1 May 2022 1.799 Target: 30 Communities
3. (3.1) Commencement of service delivery proposal for Individual Support Programme model in one regional centre.	1 July 2015 to 31 March 2016 29 April 2016 0.200						
(3.2) a. Individual Support Programme delivered in one regional centre and an update provided to the Commonwealth on the number of clients supported. b. A contract awarded for the service delivery planning, development and delivery of the Individual Support Programme model for a second regional centre, and commencement of delivery. c. Data provide to the Commonwealth on the number and percentage of Individual Support Programme workers who identify as Aboriginal.		1 April 2016- 31 December 2016 1 March 2017 2.800					

Milestone	Reporting Period Report due date Payment (\$ millions)						
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22
(3.3) a. Individual Support Programme delivered in two identified regional centres and an update provided to the Commonwealth on the number of clients supported at each centre. b. Data provided to the Commonwealth on the number and percentage of Individual Support Programme workers who identify as Aboriginal.			1 January – 31 December 2017 1 March 2018 2.741	1 January – 31 December 2018 1 March 2019 1.681	1 January – 31 December 2019 1 March 2020 1.600	1 January – 31 December 2020 1 March 2021 0.600	1 January 2021 – 31 March 2022 1 May 2022 0.650
4. (4.1) Aftercare Treatment Service designed, implementation planned, and processes in development. 1 July - 31 December 2015 29 April 2016 1.400							
(4.2) a. Aftercare Treatment Service offered to all people exiting a voluntary rehabilitation or Alcohol Mandatory Treatment programme. b. Aftercare Treatment Services delivered ² to the clients who consent. c. Data provided to the Commonwealth on: the number of clients who receive treatment; the percentage of clients exiting treatment that receive treatment; and the number and percentage of Aftercare Treatment Service workers who identify as Aboriginal.		1 April 2016- 31 December 2016 1 March 2017 1.400	1 January – 31 December 2017 1 March 2018 1.400	1 January – 31 December 2018 1 March 2019 1.400	1 January – 31 December 2019 1 March 2020 1.400	1 January – 31 December 2020 1 March 2021 1.400	1 January 2021 – 31 March 2022 1 May 2022 1.400
5. a. Remote Alcohol and Other Drugs Workforce (RAODW) operating in at least 18 communities where an RAODW has been identified as a	1 July – 31 December 2015	1 January – 31 December 2016	1 January – 31 December 2017	1 January – 31 December 2018	1 January – 31 December 2019	1 January – 31 December 2020	1 January 2021 – 31 March 2022

² A "delivered" Aftercare Treatment Service is defined as client engagement with the aftercare service for at least 3 months after being discharged from rehabilitation.

Milestone	Reporting Period Report due date Payment (\$ millions)									
	2015-16	2016-17	2017-18	2018-19	2019-20	2020-21	2021-22			
<p>priority.</p> <p>b. Data provided to the Commonwealth on the number and percentage of RAODW who identify as Aboriginal.</p>	29 April 2016 4.530	1 March 2017 4.530	1 March 2018 4.530	1 March 2019 4.536	1 March 2020 4.448	1 March 2021 4.428	1 May 2022 4.461			
<p>6. a. 90% of licensed premises servicing remote areas are compliant at time of liquor compliance inspection or following intervention.</p> <p>b. Information provided to the Commonwealth on examples of the types of corrective action taken in relation to initial liquor license non-compliance by region, and the number of venues required to take corrective action by region.</p> <p>c. Data provided to the Commonwealth on the number and percentage of Licensing Inspectors employed who identify as Aboriginal.</p>	1 July – 31 December 2015 29 April 2016 1.459	1 January – 31 December 2016 1 March 2017 1.496	1 January – 31 December 2017 1 March 2018 1.533	1 January – 31 December 2018 1 March 2019 1.571	1 January – 31 December 2019 1 March 2020 1.610	1 January – 31 December 2020 1 March 2021 1.651	1 January 2021 – 31 March 2022 1 May 2022 1.692			
Total	12.008	15.396	14.888	13.505	12.060	10.872	11.072			

Strategic guidance for funding of Alcohol Action Initiatives (AAIs) under this Implementation Plan

54. AAIs will be agreed in line with the following criteria:

- a. An AAI builds on the current evidence base and community consultation and supports the harm minimisation approach outlined in the National Drug Strategy (2010-15) and the National Aboriginal and Torres Strait Islander Peoples' Drug Strategy 2014-19 (or as updated), targeting a direct reduction in one or more of the following:
 - i. Supply – whether measures reduce alcohol consumption by controlling, managing and/or regulating the availability and accessibility of alcohol. Examples of actions that fall within scope are: dry community declarations; restrictions on alcohol sales or product-type; restrictions on trading hours and liquor outlet density.
 - ii. Demand – whether measures prevent the uptake and/or delay the onset of alcohol use, reduce the misuse of alcohol in the community, and support people to recover from dependence and reintegrate with the community. Examples of actions that fall within scope are: screening and brief interventions; early intervention (to reduce the prevalence of AOD use during pregnancy, to facilitate the social and emotional development of children, and youth diversionary programmes); alternatives to AOD use, education and persuasion; community and residential treatments; aftercare support.
 - iii. Harm – whether measures reduce the adverse health, social and economic consequences of alcohol consumption. Examples of actions that fall within scope are: increased venue safety; risk based licensing; Responsible Service of Alcohol (RSA) practice; and education around the risks of drinking while pregnant.
- b. Preference for AAI funding will be given to communities which have previously considered measures to reduce alcohol related harm. Table 12 provides a list of all communities that have been involved in developing specific measures. Funding for initiatives in communities not listed in Table 12 should ensure support for initiatives across regions, and will be prioritised according to need, community and proposal readiness and capacity for the initiative to be effectively delivered.
- c. In deciding which AAIs will be supported, weight will be given to the following, in addition to paragraphs 54.a.i-iii:
 - i. initiatives that improve community safety and wellbeing of individuals, children, families and communities;
 - ii. community-led initiatives;
 - iii. leadership and administration of an initiative by the community;
 - iv. initiatives that address prevention, early intervention, and social determinants of alcohol misuse, such as community capacity and strength, personal and community wellbeing, alternative and meaningful activities for men and young people, regional impacts from community visitors, school attendance, community amenity, economic engagement, and employment participation;

- v. initiatives that have demonstrated success, including the effective implementation of previously agreed initiatives;
 - vi. the promotion of initiatives tailored to a local context.
- d. A programme of AAls recommended for funding by the Northern Territory will be developed annually by the Northern Territory, and agreed with senior Commonwealth Government officials by 30 November each year (and as soon as possible in 2016 after the National Partnership commences), for implementation the following year. It will be known as a "programme of works".
 - e. The Northern Territory may amend its annual programme of works throughout the year through agreement with senior Commonwealth Government officials.
 - f. AAls that run for longer than one year will be agreed to once between the Northern Territory and senior Commonwealth Government officials, even though implementation will continue over more than one year.
 - g. Any initiatives involving capital works, such as renovation, building and construction, with a total expenditure over \$80,000 will require additional endorsement by the Commonwealth Minister for Indigenous Affairs.
 - h. The Commonwealth may at any time propose initiatives to the Northern Territory, which the Northern Territory will consider including in the programme of works.
55. The communities where there has been ongoing work on alcohol reduction measures are:

Table 12: Communities actively working on alcohol reduction

Ali Curung	Barunga	Belyuen	Binjari	Borrooloola
Elliott	Groote Eylandt	Gunbalanya	Jabiru/Kakadu	Jilkminggan
Laramba	Maningrida	Manyallaluk	Milikapiti	Mount Nancy
Ngukurr	Pirlangimpi	Tennant Creek	Titjikala	Wuggular (Beswick)
Wurrankuw	Wurrumiyanga	Yuendumu		

Reporting

56. The Northern Territory will provide reporting in accordance with Table 11.

SCHEDULE 4: ALICE SPRINGS TRANSFORMATION

Estimated Costs

57. The estimated overall budget (exclusive of GST) is set out in Table 12. The budget is indicative only and the Northern Territory retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.

Table 12: Estimated financial contribution (\$ million)

(\$ million)	2015-16	Total
Stronger Futures in the Northern Territory activities	0.900	0.900
Integrated Response to Family Violence programme	0.632	0.632
Youth and Community Centre Programme	0.262	0.262
Total estimated budget	1.794	1.794
less estimated Commonwealth contribution	1.794	1.794
equals estimated balance of non-Commonwealth contributions	-	-
Total Commonwealth contribution	1.794	1.794

58. Funding for 2015-16 includes amounts for work completed under the National Partnership Agreement on Stronger Futures in the Northern Territory. These payments were for provision of services and programmes between 1 January and 30 June 2015 under the Integrated Response to Domestic violence programme and at the GAP Youth and Community Centre.

Programme logic

59. The way in which the activities under this Schedule will contribute towards achieving the outcomes and objectives set out in the National Partnership is detailed in Table 13 below.

Table 13: Programme Logic

Project element	Outputs	Outcomes	Objectives
Integrated Response to Family Violence programme	<p>Delivery of a range of programmes to meet community need, which may include but is not limited to: men's behaviour change programme; All Children Being Safe Protective Behaviours Programme; Respectful Relationships programme; Growing Respect and Trauma-informed LOVEBITES support programmes.</p> <p>Aboriginal employment target: 30%</p>	<p>Improved safety and wellbeing of individuals, children, families and communities through:</p> <p>Increased access to family violence case-work and education services for women and children in Alice Springs town camps; and</p> <p>Improved whole-of government coordination and delivery of family violence, police, court and victim support services across Alice Springs.</p> <p>Increase local Aboriginal employment.</p>	Improved safety of remote Aboriginal communities.
Youth and Community Centre Programme	<p>The engagement of community members through regular activities at the Gap Youth and Community Centre, including: the Strong Women's Programme; Men's Group; Family Engagement Programmes and the development of family health and well-being programmes.</p> <p>The delivery of a parenting programme at least four days a week.</p> <p>Aboriginal employment target: 30%</p>	<p>Improved safety and wellbeing of individuals, children, families and communities through:</p> <p>Increased access to early education and diversionary services for venerable families with children at risk of entering the Northern Territory child protection system; and</p> <p>Increased local Aboriginal employment.</p>	Improved safety of remote Aboriginal communities.

Risk management

60. A risk management plan is in place. Risks have been actively identified, entered into a risk log and categorised in terms of impact and likelihood.

Milestones

61. To qualify for the associated payment, the Northern Territory Government must meet the milestones in Table 14.

Table 14: Milestones

Milestone	Reporting period	Due date	Payment (\$ million)
Provision of service and programmes for the Integrated Response to Family Violence, demonstrated by: <ul style="list-style-type: none"> • details of collaborative and integrated service delivery models used; • number of Aboriginal people accessing programmes and services in each of the activities; • number and types of service interventions provided to Aboriginal families and children; • number and types of referrals to other services provided to Aboriginal clients; and • percentage of people employed who identify as Aboriginal. 	30 June to 31 December 2015	30 April 2016	0.632
Provision of service and programmes for the Youth and Community Centre Programme, demonstrated by: <ul style="list-style-type: none"> • details of collaborative and integrated service delivery models used; • number of Aboriginal people accessing programmes and services in each of the activities; • number and types of service interventions provided to Aboriginal families and children; • number and types of referrals to other services provided to Aboriginal clients; and • percentage of people employed who identify as Aboriginal. 	30 June to 31 December 2015	30 April 2016	0.262

Reporting

62. The Northern Territory will provide reporting in accordance with Table 14.