

# New South Wales Implementation Plan

NATIONAL PARTNERSHIP ON DISASTER RISK REDUCTION

## PART 1: PRELIMINARIES

1. This Implementation Plan is a schedule to the National Partnership Agreement on Disaster Risk Reduction and should be read in conjunction with that Agreement.
2. The objective in the National Partnership is to proactively reduce the risk and limit the impact of disasters associated with natural hazards on Australian communities and economies.
3. The initiative will deliver on the priorities, five-year outcomes and 2030 goals of the National Disaster Risk Reduction Framework across Australia's built, social, natural and economic environments. It aims to reduce existing disaster risk, minimise the creation of future disaster risk and equip decision-makers with the capabilities and information needed to reduce disaster risk and manage residual risk.

## PART 2: TERMS OF THIS IMPLEMENTATION PLAN

4. This Implementation Plan will commence as soon as it is agreed between the Commonwealth of Australia, represented by the Minister for Agriculture, Drought and Emergency Management, and New South Wales, represented by the Minister for Police and Emergency Services.
5. As a schedule to the National Partnership Agreement on Disaster Risk Reduction, the purpose of this Implementation Plan is to provide the public with an indication of how the project is intended to be delivered and demonstrate New South Wales' capacity to achieve the outcomes of the National Partnership.
6. This Implementation Plan will cease on completion or termination of the National Partnership, including final performance reporting and processing of final payments against performance milestones.
7. This Implementation Plan may be varied by written agreement between the Commonwealth and State Ministers responsible for it under the overarching National Partnership.
8. The Parties to this Implementation Plan do not intend any of the provisions to be legally enforceable. However, that does not lessen the Parties' commitment to the plan and its full implementation.

## PART 3: STRATEGY FOR NEW SOUTH WALES IMPLEMENTATION

### Fundamentals of the Implementation Plan

The Implementation Plan provides an overview of the NSW Disaster Risk Reduction Program 2019-24, including the priorities for investment, the opportunities to influence and leverage existing initiatives and the partnerships with local government, state agencies, non-government organisations and the private sector to deliver these initiatives.

The five-year program will focus on enhancing collective knowledge of natural disaster risks and implementing initiatives that reduce risk at the state, regional and local levels.

The NSW Disaster Risk Reduction Program will deliver the priorities of the National Disaster Risk Reduction Framework consistent with the priorities of risk assessments at the state, regional and local levels. Initiatives will embed risk reduction in sector and community preparedness programs and opportunities will be harnessed through various recovery processes to identify risk reduction strategies in the social, environmental, economic and infrastructure domains.

Significantly, critical learnings from the 2019/20 disaster season will influence New South Wales priorities going forward. This work will be guided by a robust lessons management framework and focus on identifying opportunities to implement continuous improvement in risk reduction initiatives.

### Project information

The project elements planned are:

#### **(a) Building disaster risk knowledge (\$4 million)**

Invest in new projects and leverage existing partnerships which focus on building knowledge about natural disaster risk and develop strategies to reduce impacts on the community and critical infrastructure.

Initiatives may include research, data collection, analysis and modelling, climate change risk assessment and developing adaptation strategies to actively address disaster risk in future policy, program and investment decisions.

Resilience NSW will continue to partner with key agencies, including the Department of Planning, Investment and Environment (DPIE) and Infrastructure NSW to collaborate on risk reduction policy and to integrate risk reduction programs to ensure investments are co-ordinated and targeted.

#### **(b) State risk reduction (\$17.788 million)**

Invest in projects of state significance that address the causes of risk and implement disaster risk reduction initiatives on a state wide basis. This will include the identification of the highest priority disaster risks and identify solutions to mitigate risk.

Directly target risk reduction effort and deliver mitigation projects to reduce the risk of natural hazards identified in local risk assessments eg bush fire and flood mitigation projects. Agencies

will identify New South Wales priorities in the context of complementary mitigation programs so activities and effort are co-ordinated, integrated and cost-effective.

Implement a disaster risk reduction program to build systems, capacity and culture to continually identify, assess, analyse and manage risks in a systematic and integrated manner. Priority initiatives will continue to be identified as the learnings from the 2019/20 disaster season are identified and recommendations from the various Inquiries may also influence final investments.

**(c) Local and regional risk reduction (\$30 million)**

Implement projects at local and regional levels to reduce risk and promote agency and sector collaboration. This will include risk reduction programs which support and enable locally-led and owned place-based risk reduction efforts. Projects will seek to mitigate risk identified in risk assessments at the regional and local levels. These initiatives will build capacity and enable evidenced based decision making and governance of projects at the local or regional level, with local government, both councils and joint organisations, being key partners in the delivery of these initiatives.

Focus will be on community risk reduction initiatives and funding priority risk reduction measures with the objective of improving public awareness of and engagement on disaster risks and impacts. This includes community initiatives to identify community risk, plan for the needs of vulnerable groups, promote government, non-government and private partnerships, and create innovative and effective solutions.

**(d) Program Management, Monitoring and Evaluation (\$2.5 million)**

Manage all aspects of the Implementation Plan including projects funded under the National Partnership Agreement. This includes monitoring and evaluation of the program and will facilitate consistency in reporting on disaster risk reduction efforts and outcomes.

**Table 1: Project elements**

No	Title	Short description	Planned start date	Planned end date	Dependent on projects
1	Building disaster risk knowledge	Research projects to identify, and address data, information and resource gaps including impact of climate change on communities and critical infrastructure to minimise future risk	01 July 2020	30 June 2024	Independent projects
2	State Risk Reduction	Disaster risk reduction projects of state significance  Mitigation projects to reduce the risk of natural hazards	01 July 2020  01 July 2020	30 June 2024  30 June 2024	Furthering work identified in State, regional and local risk assessments  Offered in conjunction with NSW Bush Fire Mitigation, NSW Flood Mitigation and other natural hazard mitigation programs
3	Local and Regional Risk Reduction	Disaster risk reduction initiatives related to natural hazards identified in regional and local risk assessments  Community activities to identify and reduce disaster risk and provide opportunities to collaborate	01 July 2020  01 July 2020	30 June 2024  30 June 2024	Independent project  Local and regional partnerships, including with local government joint organisations and councils

4	Program Management, monitoring and evaluation	Administer the Disaster Risk Reduction Program including monitoring, review, reporting and evaluation	01 July 2020	30 June 2024	Independent Project
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## Estimated costs

9. The maximum financial contribution to be provided by the Commonwealth for the project to the jurisdiction is \$27.144 million (\$5.4288m per year for the five years) payable in accordance with milestones set out in the National Partnership. All payments are exclusive of GST.
10. The estimated overall budget (exclusive of GST) is set out in Table 2. The budget is indicative only and New South Wales retains the flexibility to move funds between components and/or years, as long as outcomes are not affected. The Commonwealth contribution can only be moved between years with the agreement of the Commonwealth.

**Table 2: Estimated financial contributions**

(\$ million)	Year 1	Year 2	Year 3	Year 4	Year 5	Total
Understanding Risk and Planning	0.8	0.8	0.8	0.8	0.8	4.0
State Risk Reduction	3.5576	3.5576	3.5576	3.5576	3.5576	17.788
Local and Regional Risk Reduction	6.0	6.0	6.0	6.0	6.0	30.0
Program Management & Evaluation	.5	.5	.5	.5	.5	2.5
<b>Total estimated budget</b>	<b>10.8576</b>	<b>10.8576</b>	<b>10.8576</b>	<b>10.8576</b>	<b>10.8576</b>	<b>54.288</b>
<i>less estimated Commonwealth contribution</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>27.144</i>
<i>equals estimated balance of non-Commonwealth contributions</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>5.4288</i>	<i>27.144</i>
<b>Total Commonwealth contribution</b>	<b>5.4288</b>	<b>5.4288</b>	<b>5.4288</b>	<b>5.4288</b>	<b>5.4288</b>	<b>27.144</b>

## Program logic

11. The objective, outcomes and outputs of the National Partnership Agreement will be achieved by implementing the project elements outlined in Table 3 to address natural hazard risks identified in State, regional or local risk assessments and the following priorities of the National Disaster Risk Reduction Framework:
- understanding disaster risk;
  - accountable decision-making across all sectors to respond to immediate and long-term disaster risk and actively manage the potential creation or exacerbation of disaster risk;
  - enhanced investment in disaster risk reduction to build resilience; and

- d. transparent, sustainable and accountable governance, ownership and responsibility for disaster risk management.

**Table 3: Program logic**

Project elements	Outputs (for example services delivered, buildings constructed)	Outcomes	Reform/ Project Objectives	Responsibilities State or Territory
<b>Element 1</b> Building disaster risk knowledge	Output1 Research projects to identify risk, and address data, information and resource gaps	Outcome 1 Gaps in data, information, and research are identified to support risk reduction effort	Objective Decision makers can make evidenced based informed decisions to develop robust policies, programs and practice	Resilience NSW

<p><b>Element 2</b> State Risk Reduction</p>	<p>Output 1 Targeted investment in natural hazard risk reduction initiatives identified in State, regional and local risk assessments. eg Bushfire and flood as determined in agency mitigation plans</p> <p>Output 2 Delivery of disaster risk reduction projects of state significance</p>	<p>Outcome 1 Understanding of risk, mitigation plans and projects to treat and reduce risk</p> <p>Outcome 2 Enhancing State Capability to reduce risk</p>	<p>Objectives Identifying the highest priority disaster risks and mitigation opportunities.</p> <p>Objectives Natural Hazard risks are understood and mitigated</p>	<p>Resilience NSW in partnership with other agencies eg NSW Rural Fire Service, &amp; Dept of Planning, Industry &amp; Environment and Infrastructure NSW</p> <p>Resilience NSW</p>
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<b>Element 3</b> Local and Regional Risk Reduction	Output 1 Regional and local risk reduction and preparedness projects	Outcome Increased reduction of risk at local and regional levels	Objectives Support and enable locally-led and owned place-based disaster risk reduction efforts	State or Territory Resilience NSW
	Output 2 Community resilience and risk reduction initiatives	Outcome 1 Reducing risk and strengthening resilience to natural disasters through community engagement, partnerships and planning	Objectives Improve local community engagement focused activities that identify and reduce risk	Resilience NSW
<b>Element 4</b> Program Management and Evaluation	Output 1 Funding for the administration and evaluation of the program	Outcome A staff member dedicated to managing and administering projects and managing evaluation	Objectives Projects are administered in accordance with Resilience NSW practices and audit requirements	Resilience NSW

### Risk management

12. Resilience NSW has a Grants Administration Policy and Procedures Document and standard operating procedures for the administration of all grants funding. Projects are monitored using the Grants Management system EnQuire 2.

### Relevant State Context

13. In developing this Implementation Plan consideration has been given to relevant State context. Key factors that have influenced the proposed direction are set out in Table 4

**Table 4: Links with existing reforms or projects**

Proposed project elements	Existing reforms or projects	Complementary nature of activities
Understanding risk and planning	2017 State Level Risk Assessment NSW Critical Infrastructure Strategy	AdaptNSW - Climate Change Strategy – Department of Planning, Industry and Environment State Infrastructure Strategy – Infrastructure NSW



<p>Element 2 State Risk Reduction</p>	<p>NSW State Natural Disaster Risk Assessment NSW Bush Fire Risk Mitigation and Resilience Grants Programs State Floodplain Management Program</p>	<p>The NSW Rural Fire Service and the Department of Planning, Industry and Environment deliver a range of programs to mitigate risk. Priority projects will be delivered alongside state funded initiatives to co-ordinate effort and achieve efficiencies.</p> <p>Initiatives may also be identified via Bushfire Inquiries conducted by State and Commonwealth governments.</p> <p>Build on and updates work undertaken for the NSW State Risk Assessment and 2017 State Level Emergency Risk Assessment.</p>
<p>Element 3 Local and Regional Risk Reduction</p>	<p>2017 State Level Emergency Risk Assessment Projects will embody lessons learned (local and regional) - 2019/20 Summer disaster season New South Wales State 2021 State Plan</p>	<p>Funding Projects will support the principles of the National Disaster Risk Reduction Framework– <i>Leverage existing and future government programs to fund priority risk reduction measures</i></p> <p>Initiatives may also be identified via Bushfire Inquiries conducted by State and Commonwealth governments.</p>
<p>Element 4 Program Management and Evaluation</p>	<p>The Implementation officer position is an integral resource to manage the program and co-ordinate evaluation activities</p>	<p>Ensures funding is used to deliver projects that align with the NSW and Commonwealth emergency management and risk reduction priorities.</p> <p>Evaluation of the program to report on achievement of outcomes</p>

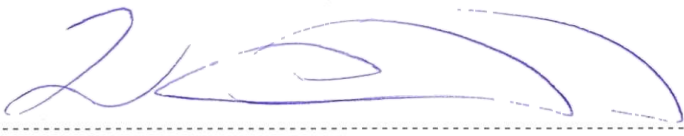
## Sign off

The Parties have confirmed their commitment to this agreement as follows:

**Signature**  **Date** 23.6.20

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The Hon David Elliott MP, Minister for Police and Emergency Services

 30 June 2020

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**Signature** **Date**

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The Hon David Littleproud MP  
Minister for Agriculture, Drought and Emergency Management