

PROJECT AGREEMENT FOR THE ALBURY WODONGA REGIONAL CANCER CENTRE

Council of
Australian
Governments

An agreement between

- the Commonwealth of Australia and
- the State of Victoria

The output of this project will be the construction of the Albury Wodonga Regional Cancer Centre.

Project Agreement for the Albury Wodonga Regional Cancer Centre

INTERGOVERNMENTAL AGREEMENT ON FEDERAL FINANCIAL RELATIONS

PRELIMINARIES

1. This Project Agreement (the Agreement) is created subject to the provisions of the Intergovernmental Agreement on Federal Financial Relations and should be read in conjunction with that Agreement and its Schedules, which provide information in relation to performance reporting and payment arrangements.
2. The objectives of the Health and Hospitals Fund, whilst not replacing state and territory effort, are to invest in major health infrastructure programs that will make significant progress towards achieving the Commonwealth's health reform targets, and make strategic investments in the health system that will underpin major improvements in efficiency, access or outcomes of health care.
3. The Commonwealth contribution is conditional on the achievement of outputs and milestones by the State, which will be assessed by the Commonwealth through the provision of a Project Plan by the State and standard quarterly project status reports as outlined in Part 4.
4. This Agreement will support the construction and establishment of the Albury Wodonga Regional Cancer Centre, resulting in the expansion of cancer treatment services in north-eastern Victoria and southern New South Wales, as described in the Health and Hospitals Fund 2010 Regional Priority Round application dated 30 November 2010.
5. This Agreement constitutes the entire agreement for this project.

PART 1 – FORMALITIES

Parties to this Agreement

6. This Agreement is between the Commonwealth of Australia (the Commonwealth) represented by the Minister for Health, and the State of Victoria (Victoria) as represented by the respective State Minister with portfolio responsibility for health.

Term of the Agreement

7. This Agreement will commence as soon as the Commonwealth and Victoria sign the Agreement and will expire on completion of the project as outlined in the Project Plan, including the

acceptance of final performance reporting and processing of final payments against milestones, unless terminated earlier or extended as agreed in writing by the Parties.

8. The Project Plan to be developed and agreed by senior Commonwealth and Victorian officials, is expected to be a flexible document that may be varied over time to accommodate changed circumstances. However, variations to the Project Plan that directly affect payment milestones and their achievement are subject to written agreement between the Ministers.

PART 2 – PROJECT OUTPUT(S)

Output(s)

9. The output(s) of this Agreement, as described in the Regional Priority Round of the Health and Hospitals Fund project application dated 30 November 2010, and in the Project Plan will be the construction and establishment of the Albury Wodonga Regional Cancer Centre on the Albury Wodonga Hospital campus, including:
 - (a) radiotherapy services, providing:
 - three bunkers and three linear accelerators (purchase 1 new);
 - space for a possible future fourth bunker within the radiotherapy design;
 - (b) medical oncology services including inpatient and ambulatory haematology and oncology services, with 30 Multi-day inpatient beds; space for 40 day treatment chairs (30 fitted out and space for and additional 10 in future); and 2 paediatric day chemotherapy suite chairs;
 - (c) wellness centre, including support and information services;
 - (d) research, education and e-health facilities, linked with external research, education and information networks and with the clinical school operated in Albury Wodonga by University of New South Wales;
 - (e) space for a dispensing pharmacy;
 - (f) multi-use consultation rooms for visiting specialists and multidisciplinary teams including allied health, care coordinators, palliative care and aboriginal services; and
 - (g) infrastructure and service support upgrades, including car parking upgrades, stores and maintenance services upgrades.

PART 3 – ROLES AND RESPONSIBILITIES

Role of the Commonwealth

10. The Commonwealth will be responsible for:
 - (a) monitoring and assessing achievement against payment milestones in the delivery of the Albury Wodonga Regional Cancer Centre under this Agreement and in accordance with the project milestones specified in the Project Plan to ensure that outputs are delivered within the agreed timeframe;
 - (b) providing a consequent financial contribution to the States to support the implementation of this Agreement;

- (c) in accordance with the *Building and Construction Industry Improvement Act 2005*, ensuring that financial contributions to a building project or projects as defined under the Building and Construction Industry (Accreditation Scheme) Regulations 2005, are only made where a builder or builders accredited under the Australian Government Building and Construction Occupational Health and Safety Accreditation Scheme is contracted; and
- (d) ensuring that compliance with the National Code of Practice for the Construction Industry and the Australian Government Implementation Guidelines for the National Code of Practice for the Construction Industry is a condition of Australian Government funding.

Role of the State

11. Victoria will be responsible for:

- (a) providing an in-kind contribution, valued at approximately \$4.5 - 5.0 million, to support the implementation of this Agreement. The in-kind contribution consists of mainly existing equipment to be provided by Radiation Oncology Victoria;
- (b) developing and providing to the Commonwealth a Project Plan that would typically include details on scope, project schedule, budget, project stakeholders, governance arrangements, communication plan, high level design plans and a risk management plan;
- (c) all aspects of delivering on the project outputs set out in the Project Plan and in this Agreement;
- (d) reporting on the delivery of outputs as set out in Part 4 – Project Milestones, Reporting and Payments;
- (e) ensuring that only a builder or builders accredited under the Australian Government Building and Construction Occupational Health and Safety Accreditation Scheme is contracted, and providing the necessary assurances to the Commonwealth; and
- (f) ensuring that compliance with the National Code of Practice for the Construction Industry and the Australian Government Implementation Guidelines for the National Code of Practice for the Construction Industry, is made a condition of tender for all contractors and subcontractors who tender for the work, and providing the necessary assurances to the Commonwealth.

12. Victoria will also be responsible for ensuring that, for the purposes of the practical completion of a milestone, projects will:

- (a) be complete and free from defects or omissions, except for defects or omissions that are minor in nature, that the State cannot reasonably fix, or by fixing, will significantly inconvenience users of the works;
- (b) not cause any legal or physical impediment to the use and occupation of the property and the works for the designated use; and
- (c) be fit for use for the designated use.

Shared roles

- 13. Both Parties will meet the requirements of Schedule E, Clause 26 of the Intergovernmental Agreement on Federal Financial Relations, by ensuring that prior agreement is reached on the nature and content of any events, announcements, promotional material or publicity relating to

activities under this Agreement, and that the roles of both Parties will be acknowledged and recognised appropriately.

PART 4 – PAYMENT MILESTONES, REPORTING AND PAYMENTS

14. The following table summarises the milestones for the project, their relationship to the outputs, expected completion dates, relevant reporting dates and expected payments to be made, once a report certifying that milestones have been met is received and accepted. Detailed project milestones are included in the Project Plan.

Table 1: Payment milestones, reporting and payment summary

| Output | Milestone(s) ^{1,2} | Date due | Relevant Report due | Payment |
|--|---|-----------|---------------------|---------|
| Construction and establishment of the Albury Wodonga Regional Cancer Centre (see clause 9) | Acceptance by the Commonwealth of the Project Plan | Nov 2012 | | \$7.1m |
| | Feasibility study complete | July 2012 | 10 Dec 2012 | \$2.5m |
| | Design Development complete | Jan 2013 | 10 March 2013 | \$3.4m |
| | Construction start | Oct 2013 | 10 Dec 2013 | \$10.0m |
| | Excavation complete, Foundations and footings complete | Feb 2014 | 10 March 2014 | \$8.0m |
| | Super structure complete | July 2014 | 10 Sept 2014 | \$16.9m |
| | Façade complete | Dec 2014 | 10 March 2015 | \$16.0m |
| | Fit-out complete | July 2015 | 10 Sept 2015 | \$0.6m |
| | Practical completion of the project and acceptance by the Commonwealth of the final Project Report ³ | Sept 2015 | 10 December 2015 | \$0.5m |

¹ Where payment milestones do not align with quarterly reports, the Commonwealth may request additional information from the State to demonstrate that the milestone has been satisfactorily met.

² The purchase of equipment will require different milestones.

³ The final payment is subject to the Commonwealth's acceptance of the final report that demonstrates that all milestones have been met in accordance with the Project Plan and all reporting arrangements have been met.

Reporting arrangements

15. The State will provide the Commonwealth with standard quarterly project status reports with reference to the project outputs (Part 2), milestones (Part 4, Table 1) and Project Plan, due by the 10th business day in March, June, September and December each year. Each performance report is to contain the following information:
 - (a) a description of actual performance of the States in the period to date against the project milestones;
 - (b) details of any matter(s) that have arisen which could adversely impact on the delivery of the output, and how the States propose to resolve this/these matter(s); and
 - (c) promotional activities undertaken in relation to, and media coverage of, the project during the reporting period and any promotional opportunities expected to arise during the next reporting period.
16. These reports are required to be submitted via the Commonwealth Department of Health and Ageing's Health and Hospitals Fund Capital Projects Reporting Online system. All quarterly reports must be certified by an appropriate Victorian delegate as being a true and accurate representation of the progress of the project for the relevant reporting period.
17. The States will also prepare a final Project Report within 90 days of the date of practical completion of the final element of the project as specified in the Project Plan. The final Project Report will be a stand-alone report that can be used for public information and dissemination purposes. The final Project Report will:
 - (a) describe the conduct, benefits and outcomes of the Project(s);
 - (b) evaluate the Project(s) from the responsible Party's perspective, including assessing the extent to which the project milestones have been achieved and why any aspect was not achieved; and
 - (c) include a discussion of any other matters relating to the project, limited to the minimum necessary for the effective assessment of performance, which the Commonwealth notifies the States should be included in the final project report at least 60 days before it is due.
18. Quarterly project status reports will follow the template at Schedule A.

PART 5 – FINANCIAL ARRANGEMENTS

19. The Commonwealth will provide a total financial contribution to Victoria of \$65.0 million in respect of this Agreement. All payments are GST exclusive.
20. The Commonwealth's funding contribution will not be reduced where Victoria secures funding from other activity partners through innovative and collaborative partnerships.
21. The Commonwealth's and Victoria's estimated financial contribution to the operation of this Agreement, including through National Partnership payments to Victoria paid in accordance with *Schedule D – Payment Arrangements* of the Intergovernmental Agreement on Federal Financial Relations, are shown in Table 2.

Table 2: Estimated financial contributions

| (\$ million) | 2012-13 | 2013-14 | 2014-15 | 2015-16 | Total |
|---|-----------|-----------|-------------|------------|-------------|
| Estimated total budget | 13 | 18 | 32.9 | 6.1 | 70.0 |
| Less estimated Commonwealth HHF payments | 13 | 18 | 32.9 | 1.1 | 65.0 |
| Balance of non-Commonwealth contributions | 0.0 | 0.0 | 0.0 | 5.0 | 5.0 |

(a) Notes: Estimated cost of equipment to be transferred from Wodonga and fit-out of private oncology day ward and inpatient unit

22. Having regard to the agreed estimated costs of projects specified in a Project Agreement, Victoria will not be required to pay a refund to the Commonwealth if the actual cost of the project is less than the agreed estimated cost of the project. Similarly, Victoria bears all risk should the costs of a project exceed the agreed estimated costs. The Parties acknowledge that this arrangement provides the maximum incentive for Victoria to deliver projects cost effectively and efficiently.

PART 6 – GOVERNANCE ARRANGEMENTS

Enforceability of the Agreement

23. The Parties do not intend any of the provisions of this Agreement to be legally enforceable. However, that does not lessen the Parties' commitment to this Agreement.

Variation of the Agreement

24. The Agreement may be amended at any time by agreement in writing by all the Parties.
25. A Party to the Agreement may terminate their participation in the Agreement at any time by notifying all the other Parties in writing.

Delegations

26. The Commonwealth Minister may delegate the assessment of performance against milestones and the authorisation of related project payments to senior Commonwealth officials, having regard to the financial and policy risks associated with those payments.

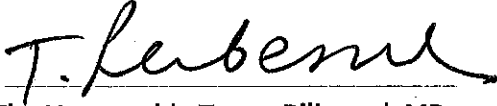
Dispute resolution

27. Any Party may give notice to other Parties of a dispute under this Agreement.
28. Officials of relevant Parties will attempt to resolve any dispute in the first instance.
29. If a dispute cannot be resolved by officials, it may be escalated to the relevant Ministers and if necessary, the relevant COAG Council.
30. If a dispute cannot be resolved by the relevant Ministers, it may be referred by a Party to COAG for consideration.

Intergovernmental Agreement on Federal Financial Relations

The Parties have confirmed their commitment to this agreement as follows:


Signed for and on behalf of the Commonwealth
of Australia by



The Honourable Tanya Plibersek MP
Minister for Health

19 / 2 / 2013

Signed for and on behalf of the
State of Victoria by



The Honourable David Davis MP
Minister for Health

7 / 2 / 2013

Project Status Report:

Project Status Report

Report Month:

Submission Status:

Submission Date: xx/xx/20xx

Current Forecast Completion Date: xx/xx/20xx

Actual Date of Project Completion: xx/xx/20xx

Current Project Stage:

Key Activity Undertaken Since Previous Report:

Significant achievements in next 3 months:

Progress Status

Schedule: Green/Amber/Red

Cost: Green/Amber/Red

Compliance: Green/Amber/Red

Scope: Green/Amber/Red

Slippage Comments:

Corrective Action Taken:

Risk: Green/Amber/Red

Financial

Original Project Cost: \$xx,000,000.00

Current Project Cost: \$xx,000,000.00

Forecast Final Cost: \$xxx,xxx,xxx.00

Actual Total Cost at Completion: \$0.00

Expenditure of Commonwealth funds

Budgeted to Date: \$xx,xxx,xxx.00

Actual to Date: \$xx,xxx,xxx.00

Actual to Date as a % of budgeted: xx.00%

Expenditure of co-contributor funds

Budgeted to Date: \$x,xxx,xxx.00

Actual of Date: \$x,xxx,xxx.00

Actual to Date as a % of budgeted: xx.00%

Milestones

| Name | (%) | | Completion Date | | | Completion Cost (\$)* | | | |
|--|-------|------------|-----------------|----------|--------|-----------------------|---------|----------|--------|
| | Compl | Original | Current | Forecast | Actual | Original | Current | Forecast | Actual |
| Acceptance by the Commonwealth of the Project Plan* | - | xx/xx/2009 | xx/xx/2009 | - | - | xxx,000 | xxx,000 | - | - |
| Commence construction | - | xx/xx/20xx | xx/xx/20xx | - | - | xxx,000 | xxx,000 | - | - |
| Ground Floor complete | - | xx/xx/20xx | xx/xx/20xx | - | - | xxx,000 | xxx,000 | - | - |
| Base building complete | - | xx/xx/20xx | xx/xx/20xx | - | - | xxx,000 | xxx,000 | - | - |
| Fit out, finishes and fittings complete | - | xx/xx/20xx | xx/xx/20xx | - | - | xxx,000 | xxx,000 | - | - |
| Practical completion of the project and acceptance by the Commonwealth of the final project report | | | | | | | | | |

*** Note: This information is reported by non-government organisations in the Department of Health and Ageing's Health and Hospitals Capital Projects Reporting Online system. Completion of the shaded areas is optional for States and Territories.**

Scope

Is the project scope still consistent with the agreed project scope?: Yes/No

Compliance

Is project compliant with all relevant Commonwealth, State and Local government legislation?: Yes/No

Is project compliant with all relevant building codes in your State or Territory?: Yes/No

Is project compliant with all relevant Commonwealth building codes?: Yes/No

Please confirm that your Construction/Procurement includes a requirement for the proponent to comply with any changes in Legislation which may be relevant to the Project: Yes/No

Please confirm that the Project complies with all Commonwealth, State, Territory and/or Local Authority statutory planning and zoning restrictions: Yes/No

