

# PROJECT AGREEMENT FOR STRENGTHENING CANCER SERVICES IN REGIONAL WESTERN AUSTRALIA

Council of  
Australian  
Governments

An agreement between

- the Commonwealth of Australia and
- the State of Western Australia

The output of this project will be the establishment of a multi-site network of cancer centres and services in rural Western Australia.

# Project Agreement for Strengthening Cancer Services in regional Western Australia

## INTERGOVERNMENTAL AGREEMENT ON FEDERAL FINANCIAL RELATIONS

### PRELIMINARIES

1. This Project Agreement (the Agreement) is created subject to the provisions of the Intergovernmental Agreement on Federal Financial Relations and should be read in conjunction with that Agreement and its Schedules, which provide information in relation to performance reporting and payment arrangements.
2. The objectives of the Health and Hospitals Fund, whilst not replacing state and territory effort, are to invest in major health infrastructure programs that will make significant progress towards achieving the Commonwealth's health reform targets, and make strategic investments in the health system that will underpin major improvements in efficiency, access or outcomes of health care.
3. The Commonwealth contribution is conditional on the achievement of outputs and milestones by the State, which will be assessed by the Commonwealth through the provision of a Project Plan by the State and standard quarterly project status reports as outlined in Part 4.
4. This Agreement will support the delivery of the Strengthening Cancer Services in Regional Western Australia project.
5. This Agreement constitutes the entire agreement for this project.

### PART 1 – FORMALITIES

#### Parties to this Agreement

6. This Agreement is between the Commonwealth of Australia (the Commonwealth) represented by the Minister for Health, and the State of Western Australia represented by the respective State Minister with portfolio responsibility for health.

#### Term of the Agreement

7. This Agreement will commence as soon as the Commonwealth and Western Australia sign the Agreement and will expire on completion of the project as outlined in the Project Plan, including the acceptance of final performance reporting and processing of final payments against milestones, unless terminated earlier or extended as agreed in writing by the Parties.
8. The Project Plan to be developed and agreed by senior Commonwealth and Western Australian officials, is expected to be a flexible document that may be varied over time to accommodate changed circumstances. However, variations to the Project Plan that directly affect payment milestones and their achievement are subject to written agreement between the Ministers.

## PART 2 – PROJECT OUTPUTS

### Outputs

9. The outputs of this Agreement, as described in the Regional Cancer Centres Round of the Health and Hospitals Fund project application dated 4 January 2010 and additional information provided on 17 and 23 February 2010, and in the Project Plan will be:
- (a) Great Southern – Albany
    - Construct a 6 chair, 1 bed chemotherapy unit; and
    - Construct a 6 double bedroom hostel on the hospital site.
  - (b) Goldfields – Kalgoorlie
    - Construct a 4 chair, 1 bed chemotherapy unit; and
    - Construct a 3 double bedroom hostel.
  - (c) Wheatbelt – Northam and Narrogin
    - Northam
      - Construct a 5 chair, 1 bed chemotherapy unit; and
      - Construct a 3 double bedroom hostel.
    - Narrogin
      - Construct a 3 chair chemotherapy unit; and
      - Construct a 2 double bedroom hostel.
  - (d) Midwest – Geraldton
    - Construct a 6 chair, 1 bed chemotherapy unit; and
    - Construct a 7 double bedroom hostel.

## PART 3 – ROLES AND RESPONSIBILITIES

### Role of the Commonwealth

10. The Commonwealth will be responsible for:
- (a) monitoring and assessing achievement against payment milestones in the delivery of the Strengthening Cancer Services in Regional Western Australia under this Agreement and in accordance with the project milestones specified in the Project Plan to ensure that outputs are delivered within the agreed timeframes;
  - (b) providing a consequent financial contribution to Western Australia to support the implementation of this Agreement;
  - (c) in accordance with the *Building and Construction Industry Improvement Act 2005*, ensuring that financial contributions to a building project or projects as defined under the Building and Construction Industry (Accreditation Scheme) Regulations 2005, are only made where a builder or builders accredited under the Australian Government Building and Construction Occupational Health and Safety Accreditation Scheme is contracted; and
  - (d) ensuring that compliance with the National Code of Practice for the Construction Industry and the Australian Government Implementation Guidelines for the National Code of Practice for the Construction Industry is a condition of Australian Government funding.

## Role of Western Australia

11. Western Australia will be responsible for
  - (a) providing a financial in-kind contribution of \$3.8 million to support the implementation of this Agreement;
  - (b) developing and providing to the Commonwealth a Project Plan that would typically include details on scope, project schedule, budget, project stakeholders, governance arrangements, communication plan, high level design plans and a risk management plan;
  - (c) all aspects of delivering on the project outputs set out in the Project Plan and in this Agreement;
  - (d) reporting on the delivery of outputs as set out in Part 4 – Project Milestones, Reporting and Payments;
  - (e) ensuring that only a builder or builders accredited under the Australian Government Building and Construction Occupational Health and Safety Accreditation Scheme is contracted, and providing the necessary assurances to the Commonwealth; and
  - (f) ensuring that compliance with the National Code of Practice for the Construction Industry and the Australian Government Implementation Guidelines for the National Code of Practice for the Construction Industry, is made a condition of tender for all contractors and subcontractors who tender for the work, and providing the necessary assurances to the Commonwealth.
12. Western Australia will also be responsible for ensuring that, for the purposes of the practical completion of a milestone, projects will:
  - (a) be complete and free from defects or omissions, except for defects or omissions that are minor in nature, that the State cannot reasonably fix, or by fixing, will significantly inconvenience users of the works;
  - (b) not cause any legal or physical impediment to the use and occupation of the property and the works for the designated use; and
  - (c) be fit for use for the designated use.

## Shared roles

13. Both Parties will meet the requirements of Schedule E, Clause 26 of the Intergovernmental Agreement on Federal Financial Relations, by ensuring that prior agreement is reached on the nature and content of any events, announcements, promotional material or publicity relating to activities under this Agreement, and that the roles of both Parties will be acknowledged and recognised appropriately.

## PART 4 – PAYMENT MILESTONES, REPORTING AND PAYMENTS

14. The following table summarises the milestones for the project, their relationship to the outputs, expected completion dates, relevant reporting dates and expected payments to be made, once a report certifying that milestones have been met is received and accepted. Detailed project milestones are included in the Project Plan.

**Table 1: Payment milestones, reporting and payment summary**

### Great Southern – Albany

Output	Milestones	Date due	Relevant Report due	Payment (Million)
Construct a 6 chair, 1 bed chemotherapy unit; and  Construct a 6 double bedroom hostel on the hospital site.	1. Acceptance by the Commonwealth of the project plan for the chemotherapy unit and master plan for hostel (Project plan to include details on scope, project schedule, budget, project stakeholders, governance arrangements, communication plan, high level design plans and a risk management plan); Finalise detailed design and construction schedule for the chemotherapy unit;  Commence construction of the chemotherapy unit;  Complete concept plan for hostel; and  Acceptance by the Commonwealth of project status report.	January 2013		\$4.2
	2. Achieve Practical Completion of the chemotherapy unit;  Complete tender documentation for hostel; and  Acceptance by the Commonwealth of a project status report.	May 2013		\$1.1
	3. Acceptance by the Commonwealth of a final report for the Great Southern - Albany site.	May 2014		\$0.361

## Goldfields – Kalgoorlie

Output	Milestones	Date due	Relevant Report due	Payment (Million)
Construct a 4 chair, 1 bed chemotherapy unit; and  Construct a 3 double bedroom hostel.	<p>1. Acceptance by the Commonwealth of the project plan for chemotherapy unit (Project plan to include details on scope, project schedule, budget, project stakeholders, governance arrangements, communication plan, high level design plans and a risk management plan);</p> <p>Finalise detailed design and construction schedule for the chemotherapy unit and hostel;</p> <p>Commence construction of the chemotherapy unit ;and</p> <p>Acceptance by the Commonwealth of a project status report.</p>	January 2013		\$3.0
	<p>2. Commence construction of the hostel; and</p> <p>Acceptance by the Commonwealth of a project status report.</p>	May 2013		\$0.5
	<p>3. Achieve Practical Completion of both the chemotherapy unit and the hostel; and</p> <p>Acceptance by the Commonwealth of a final report for the Goldfields – Kalgoorlie site.</p>	May 2014		\$1.05

# Wheatbelt – Northam and Narrogin

Output	Milestones	Date due	Relevant Report due	Payment (Million)
<u>Northam</u> Construct a 5 chair, 1 bed chemotherapy unit; and Construct a 3 double bedroom hostel.  <u>Narrogin</u> Construct a 3 chair chemotherapy unit; and Construct a 2 double bedroom hostel.	1. Provide functional concept brief and cost plan for Northam and Narrogin; and  Acceptance by the Commonwealth of a project status report.	May 2013		\$2.0
	2. Finalise detailed design and construction schedule for both sites;  Commence construction (at both sites); and  Acceptance by the Commonwealth of a project status report.	August 2014		\$3.0
	3. Achieve Practical Completion of both the chemotherapy units and hostels – at both sites; and  Acceptance by the Commonwealth of a final report for the Wheatbelt – Northam and Narrogin site.	July 2016		\$1.6

Output	Milestones	Date due	Relevant Report due	Payment (Million)
Construct a 6 chair, 1 bed chemotherapy unit; and  Construct a 7 double bedroom hostel.	1. Provide project plan and budget for Geraldton; and  Acceptance by the Commonwealth of a project status report.	May 2013		\$2.0
	2. Finalise detailed design and construction schedule;  Commence construction; and  Acceptance by the Commonwealth of a project status report.	May 2014		\$2.0
	3. Achieve Practical Completion of both the chemotherapy unit and hostel; and  Acceptance by the Commonwealth of a final report for the Midwest-Geraldton site.	April 2015		\$1.48

## Reporting arrangements

15. Western Australia will provide the Commonwealth with standard quarterly project status reports with reference to the project outputs (Part 2), milestones (Part 4, Table 1) and Project Plan, due by the 10<sup>th</sup> business day in January, April, July and October each year. Each performance report is to contain the following information:
  - (a) a description of actual performance of Western Australia in the period to date against the project milestones;
  - (b) details of any matter(s) that have arisen which could adversely impact on the delivery of the output, and how Western Australia proposes to resolve this/these matter(s); and
  - (c) promotional activities undertaken in relation to, and media coverage of, the project during the reporting period and any promotional opportunities expected to arise during the next reporting period.
16. These reports are required to be submitted via the Commonwealth Department of Health and Ageing's Health and Hospitals Fund Capital Projects Reporting Online system. All quarterly reports must be certified by an appropriate Western Australia delegate as being a true and accurate representation of the progress of the project for the relevant reporting period.



17. Western Australia will also prepare a final Project Report within 90 days of the date of practical completion of the final element of the project as specified in the Project Plan. The final Project Report will be a stand-alone report that can be used for public information and dissemination purposes. The final Project Report will:
  - (a) describe the conduct, benefits and outcomes of the Project(s);
  - (b) evaluate the Project(s) from Western Australia's perspective, including assessing the extent to which the project milestones have been achieved and why any aspect was not achieved; and
  - (c) include a discussion of any other matters relating to the project, limited to the minimum necessary for the effective assessment of performance, which the Commonwealth notifies Western Australia should be included in the final project report at least 60 days before it is due.
18. Quarterly project status reports will follow the template at Schedule A.

## PART 5 — FINANCIAL ARRANGEMENTS

19. The Commonwealth will provide a total financial contribution to Western Australia of \$22.291 million in respect of this Agreement. All payments are GST exclusive.
20. The Commonwealth's funding contribution will not be reduced where Western Australia secures funding from other activity partners through innovative and collaborative partnerships.
21. The Commonwealth's and Western Australia's estimated financial contribution to the operation of this Agreement, including through National Partnership payments to Western Australia paid in accordance with *Schedule D — Payment Arrangements* of the Intergovernmental Agreement on Federal Financial Relations, are shown in Table 1.

Table 2: Estimated financial contributions

<b>Total Project Budget</b>							
(\$ million)	2011- 2012	2012- 2013	2013- 2014	2014- 2015	2015- 2016	2016- 2017	Total
<b>Estimated Total Budget</b>	0.0	16.6	3.411	4.48		1.6	26.091
Less estimated National Partnership Payments		12.8	3.411	4.48		1.6	22.291
Balance of non-Commonwealth Contributions	0.0	3.8	0.0	0.0	0.0	0.0	3.8
<b>Project Budget Per Site</b>							
(\$ million)	2011- 2012	2012- 2013	2013- 2014	2014- 2015	2015- 2016	2016- 2017	Total
<b>Total estimated budget per site</b>							
Great Southern- Albany		6.3	0.361				6.661
Goldfields- Kalgoorlie		3.9	1.05				4.95
Wheatbelt – Northam and Narrogin		3.3		3.0		1.6	7.9
Midwest - Geraldton		3.1	2.0	1.48			6.58
<b>Total estimated National Partnership Payments</b>							
Great Southern- Albany		5.3	0.361				5.661
Goldfields- Kalgoorlie		3.5	1.05				4.55
Wheatbelt – Northam and Narrogin		2.0		3.0		1.6	6.6
Midwest - Geraldton		2.0	2.0	1.48			5.48
<b>Total Balance of non-Commonwealth contributions</b>							
Great Southern- Albany		1.0					1.0
Goldfields- Kalgoorlie		0.4					0.4
Wheatbelt – Northam and Narrogin		1.3					1.3
Midwest – Geraldton		1.1					1.1

22. Having regard to the agreed estimated costs of projects specified in a Project Agreement, Western Australia will not be required to pay a refund to the Commonwealth if the actual cost of the project is less than the agreed estimated cost of the project. Similarly, Western Australia bears all risk should the costs of a project exceed the agreed estimated costs. The Parties acknowledge that this arrangement provides the maximum incentive for Western Australia to deliver projects cost effectively and efficiently.

## **PART 6 – GOVERNANCE ARRANGEMENTS**

### **Enforceability of the Agreement**

23. The Parties do not intend any of the provisions of this Agreement to be legally enforceable. However, that does not lessen the Parties' commitment to this Agreement.

### **Variation of the Agreement**

24. The Agreement may be amended at any time by agreement in writing by all the Parties.
25. A Party to the Agreement may terminate their participation in the Agreement at any time by notifying all the other Parties in writing.

### **Delegations**

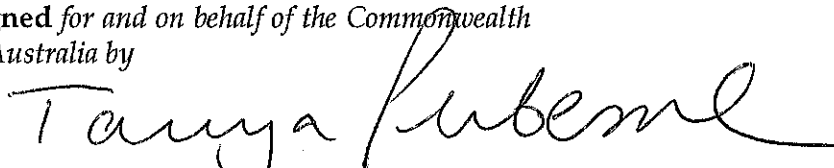
26. The Commonwealth Minister may delegate the assessment of performance against milestones and the authorisation of related project payments to senior Commonwealth officials, having regard to the financial and policy risks associated with those payments.

### **Dispute resolution**

27. Any Party may give notice to other Parties of a dispute under this Agreement.
28. Officials of relevant Parties will attempt to resolve any dispute in the first instance.
29. If a dispute cannot be resolved by officials, it may be escalated to the relevant Ministers and if necessary, the relevant COAG Council.
30. If a dispute cannot be resolved by the relevant Ministers, it may be referred by a Party to COAG for consideration.

The Parties have confirmed their commitment to this agreement as follows:

Signed for and on behalf of the Commonwealth  
of Australia by



**The Honourable Tanya Plibersek MP**  
Minister for Health and Ageing

14 1 2 / 2012

Signed for and on behalf of the  
State of Western Australia by



**The Honourable Dr Kim Hames MLA**  
Minister for Health

5 1 2 / 2013

**Project Status Report:****Project Status Report**

Report Month:

Submission Status:

Submission Date: xx/xx/20xx

Current Forecast Completion Date: xx/xx/20xx

Actual Date of Project Completion: xx/xx/20xx

Current Project Stage:

Key Activity Undertaken Since Previous Report:

Significant achievements in next 3 months:

**Progress Status**

Schedule: Green/Amber/Red

Cost: Green/Amber/Red

Compliance: Green/Amber/Red

Scope: Green/Amber/Red

Slippage Comments:

Corrective Action Taken:

Risk: Green/Amber/Red

**Financial**

Original Project Cost: \$xx,000,000.00

Current Project Cost: \$xx,000,000.00

Forecast Final Cost: \$xxx,xxx,xxx.00

Actual Total Cost at Completion: \$0.00

**Expenditure of Commonwealth funds**

---

Budgeted to Date: \$xx,xxx,xxx.00

Actual to Date: \$xx,xxx,xxx.00

Actual to Date as a % of budgeted: xx.00%

## Expenditure of co-contributor funds

Budgeted to Date: \$x,xxx,xxx.00

Actual of Date: \$x,xxx,xxx.00

Actual to Date as a % of budgeted: xx.00%

## Milestones

Name	(%)	Completion Date				Completion Cost (\$)*			
	Complete	Original	Current	Forecast	Actual	Original	Current	Forecast	Actual
Acceptance by the Commonwealth of the Project Plan*	-	xx/xx/2009	xx/xx/2009	-	-	xxx,000	xxx,000	-	-
Commence construction	-	xx/xx/20xx	xx/xx/20x	-	-	xxx,000	xxx,000	-	-
Ground Floor complete	-	xx/xx/20xx	xx/xx/20xx	-	-	xxx,000	xxx,000	-	-
Base building complete	-	xx/xx/20xx	xx/xx/20xx	-	-	xxx,000	xxx,000	-	-
Fit out, finishes and fittings complete	-	xx/xx/20xx	xx/xx/20xx	-	-	xxx,000	xxx,000	-	-
Practical completion of the project and acceptance by the Commonwealth of the final project report									

\* **Note:** This information is reported by non-government organisations in the Department of Health and Ageing's Health and Hospitals Capital Projects Reporting Online system. Completion of the shaded areas is optional for States and Territories.

## **Scope**

Is the project scope still consistent with the agreed project scope?: Yes/No

## **Compliance**

Is project compliant with all relevant Commonwealth, State and Local government legislation?: Yes/No

Is project compliant with all relevant building codes in your State or Territory?: Yes/No

Is project compliant with all relevant Commonwealth building codes?: Yes/No

Please confirm that your Construction/Procurement includes a requirement for the proponent to comply with any changes in Legislation which may be relevant to the Project: Yes/No

Please confirm that the Project complies with all Commonwealth, State, Territory and/or Local Authority statutory planning and zoning restrictions: Yes/No