

Implementation Plan for Alice Springs Hospital Emergency Department

NATIONAL PARTNERSHIP AGREEMENT ON HEALTH
INFRASTRUCTURE

PRELIMINARIES

1. This Implementation Plan is created subject to the provisions of the National Partnership Agreement on Health Infrastructure and should be read in conjunction with that Agreement. The objective in the National Partnership Agreement on Health Infrastructure is to improve the health and wellbeing of Australians through the provision of high quality physical and technological health infrastructure.
2. The funding for this project has been allocated from the Health and Hospitals Fund (HHF). The objectives of the HHF, whilst not replacing State and Territory effort, are to:
 - invest in major health infrastructure programs that will make significant progress towards achieving the Commonwealth's health reform targets; and
 - make strategic investments in the health system that will underpin major improvements in efficiency, access or outcomes of health care.
3. This project is to construct a new emergency department on the grounds of the Alice Springs Hospital.

TERMS OF THIS IMPLEMENTATION PLAN

4. This Implementation Plan will commence as soon as it is agreed between the Commonwealth of Australia, represented by the Minister for Health and Ageing, and the Northern Territory, represented by the Minister for Health.
5. This Implementation Plan will cease on completion of the project as specified in this Implementation Plan, including the acceptance of final performance reporting and processing of final payments against performance milestones specified in this Implementation Plan.
6. This Implementation Plan may be varied by written agreement between the Ministers or the authorised delegates.
7. Either Party may terminate this agreement by providing 30 days notice in writing. Where this Implementation Plan is terminated, the Commonwealth's liability to make payments to the Northern Territory is limited to payments associated with performance milestones achieved by the Northern Territory by the date of effect of termination of this Implementation Plan.

8. The parties to this Implementation Plan do not intend any of the provisions to be legally enforceable. However, that does not lessen the parties' commitment to this Implementation Plan.

PROJECT OBJECTIVE

9. The objective in this Implementation Plan is the construction of an Emergency Department at the Alice Springs Hospital to provide acute care services in the Central Australian region. The Emergency Department will include:
 - (a) thirty-five treatment cubicles, including three resuscitation bays;
 - (b) a fast track area, a paediatric assessment area, a psychiatric assessment area, isolation rooms, procedure rooms;
 - (c) office space and staff areas;
 - (d) a ten bed short stay unit;
 - (e) the relocated medical imaging; and
 - (f) relocation of the medical imaging services to retain co-location with the Emergency Department.

ROLES AND RESPONSIBILITIES

Role of the Commonwealth

10. The Commonwealth is responsible for reviewing the Northern Territory's performance against the project milestones specified in this Implementation Plan.
11. Providing financial assistance to the Northern Territory for its performance against project milestones specified in this plan.

Role of the Northern Territory

12. The Northern Territory is responsible for all aspects of project implementation, including:
 - (a) fully funding the project, after accounting for financial contributions from the Commonwealth and any third party;
 - (b) completing the project in a timely and professional manner in accordance with this Implementation Plan;
 - (c) meeting all conditions including providing reports in accordance with this Implementation Plan; and
 - (d) all aspects of the delivery, management and performance of the Alice Springs Hospital Emergency Department project, including the management of all risks.

PERFORMANCE MILESTONES AND FINANCIAL ARRANGEMENTS

13. The maximum financial contribution to be provided by the Commonwealth for the project is \$13.6 million payable in accordance with performance milestones set out in Table 1. All payments are exclusive of GST.

Table 1: Performance milestones and associated payments

Performance milestone	Expected due date	Amount
(i) Agreement to the Implementation Plan signed	14 April 2010	\$1.0 million
(ii) Completion of detailed design, tender advertised and submission of a progress report to the satisfaction of the Commonwealth.	1 May 2010	\$1.5 million
(iii) Contract awarded, commencement of construction and submission of a progress report to the satisfaction of the Commonwealth.	30 June 2010	\$2.5 million
(iv) Completion of building shell and submission of a progress report to the satisfaction of the Commonwealth.	30 April 2011	\$3.0 million
(v) Internal fit out commences and submission of a progress report to the satisfaction of the Commonwealth	30 June 2011	\$3.0 million
(vi) Practical completion of works and submission of a progress report to the satisfaction of the Commonwealth	1 May 2012	\$2.0 million
(vii) Submission of a final report to the satisfaction of the Commonwealth	26 June 2012	\$0.6 million

14. Any Commonwealth financial contribution payable will be processed by the Commonwealth Treasury and paid to the Northern Territory Treasury in accordance with the payment arrangements set out in Schedule D of the *Intergovernmental Agreement on Federal Financial Relations*.

BUDGET

15. The overall project budget (exclusive of GST) is set out in Table 2.

Table 2: Overall project budget (\$ 22.4 million)

	2009-10 Year 1	2010-11 Year 2	2011-12 Year 3	Total
(i) Commonwealth contribution for construction	5.0	6.0	2.6	13.6
(ii) Northern Territory contribution for construction and project management	-	4.3	4.5	8.8
(iii) Northern Territory in-kind land contribution	Land value			Land value
TOTAL	5.0	10.3	7.1	22.4 + Land value

16. Having regard to the estimated costs of projects specified in the overall project budget, the Northern Territory will not be required to pay a refund to the Commonwealth if the actual cost of the project is less than the agreed estimated cost of the project. Similarly, the Northern Territory bears all risk should the costs of a project exceed the estimated costs. The

Parties acknowledge that this arrangement provides the maximum incentive for the Northern Territory to deliver projects cost-effectively and efficiently.

PERFORMANCE REPORTING

17. The Northern Territory will provide performance reports to the Commonwealth to demonstrate its achievement of the performance milestones set out in Table 1, with the exception of performance milestone (i).
18. Each performance report is to contain the following information:
 - a) a description of actual performance of the Northern Territory in the period to date against the performance milestones and project budget;
 - b) promotional activities undertaken in relation to, and media coverage of, the project during the reporting period;
 - c) a description of the work that will be undertaken to complete the remaining performance milestones and any expected promotional opportunities during the next reporting period; and
 - d) details of any matter(s) that have arisen which could impact on the achievement of the Project Objective, and how the Northern Territory proposes to resolve this/these matter(s).
19. The final project report is due within 40 Business Days of the completion of the project or termination of this Implementation Plan.
20. The final project report will be a stand-alone document that can be used for public information dissemination purposes regarding the project and must:
 - a) describe the conduct, benefits and outcomes of the project as a whole;
 - b) evaluate the project, including assessing the extent to which the objective in this Implementation Plan has been achieved and explaining why any aspects were not achieved; and
 - c) include a discussion of any other matters relating to the project, which the Commonwealth notifies the Northern Territory should be included in the final project report at least 30 days before it is due.